

1. Incident Name Kalamazoo River/Enbridge Spill	2. Operational Period (Date/Time) Starting: October 4, 2010, 0700 End: October 8, 2010, 0700	IAP Cover Sheet
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3. Approved by Incident Commander(s):

BK ~~Ralph Doltrop~~, U.S. EPA *Brian Kelly*
~~Byron~~ Neiles, Enbridge
~~Greg~~ Danneffel, Michigan Department of Natural Resources and Environment
~~Dan~~ Dunham, Calhoun County Emergency Management *Matt Saxton*
~~Paul~~ Makoski, Calhoun County Public Health Department
~~Barry~~ Reber, Michigan State Police
~~Paul~~ Baker, Kalamazoo County Sheriff's Office
 Mike McKenzie, City of Battle Creek
Jeff Kimble, U.S. EPA

INCIDENT ACTION PLAN

The items below are included in this Incident Action Plan:

- ICS 202 (Response Objectives)
- ICS 207 (Organizational Chart & OPS Chart)
- ICS 204 (Assignment List)
- Division Maps
- Location Addresses
- Traffic Plan
- ICS 205 (Communication Plan)
- ICS 205a (Communications List)
- ICS 205a (Communications Attachment)
- ICS 206 (Medical Plan)
- Safety Message
- Weather
- ICS 230 Meeting Schedule
- State of Michigan Oil Spill Response Resources
- Assisting and Cooperating Agencies
- ICS 214 Unit/Activity Log



4. Prepared By

Chaka L. Harris—OBrien's/Enbridge

Date/Time

10/1/2010 1210

10/1/10

Incident Name Kalamazoo River/Enbridge Spill	2. Operational Period (Date/Time) From: October, 4 2010 @ 0700 To: October 8, 2010 @ 0700	INCIDENT OBJECTIVES ICS 202-EPA
3. Incident Objective(s)		
<ol style="list-style-type: none"> 1. Ensure health and safety of the public and response and recovery personnel. 2. Ensure effective transition of regulatory oversight of the oil impacted areas from EPA to MDNRE jurisdiction as appropriate. 3. Maintain the isolation of the Kalamazoo River from all the up-gradient source areas. 4. Contain and recover oil and contaminated vegetation in Talmadge Creek and Kalamazoo River. 5. Maintain effective unified communications with cooperating and assisting agencies and the public. 6. Perform remediation and restoration of all affected public and private areas of river and river systems. 7. Provide protection of environmentally and culturally sensitive areas including wildlife and historic properties. 8. Protect threatened and endangered species and continue to recover and rehabilitate injured wildlife. 9. Continue to collect, coordinate, manage and communicate environmental and public health data including maintenance of Joint Information Center function. 		
4. Operational Period Command Emphasis		
<ol style="list-style-type: none"> 1. Maintain systematic and adequate DECON/demobilization of project resources. 2. Continue recovery of submerged oil and sediment in the Kalamazoo River with prioritization of the Ceresco Dam area and Millpond area. 3. Complete necessary grade restoration and stabilization work along Talmadge Creek in accordance with the approved plans. 4. Continue implementation of transition to long-term operation and maintenance of containment and submerged oil recovery. 5. Continue messaging on project status and next steps for public awareness. 		
5. Safety Objectives for the Operational Period		
<ol style="list-style-type: none"> 1. Maintain high awareness of safety protocols as work is completed in the demobilization and DECON execution. 2. Ensure safety protocols and monitoring for public health purposes during submerged oil recovery and O & M activities are understood and followed. 3. Review cold weather safety recommendation and maintain awareness. 		
6. Prepared by: (Planning Section Chief): Stephen G. Kastensmidt (O'Brien's/Enbridge)		Date/Time: 09/30/10 1545
7. Approved by: (Incident Commander): Ralph Dollhopf (U.S. EPA)		Date/Time: 10/02/10 1537
8. Approved by: Byron Neiles (Enbridge)		Date/Time: 10/02/10 14:00



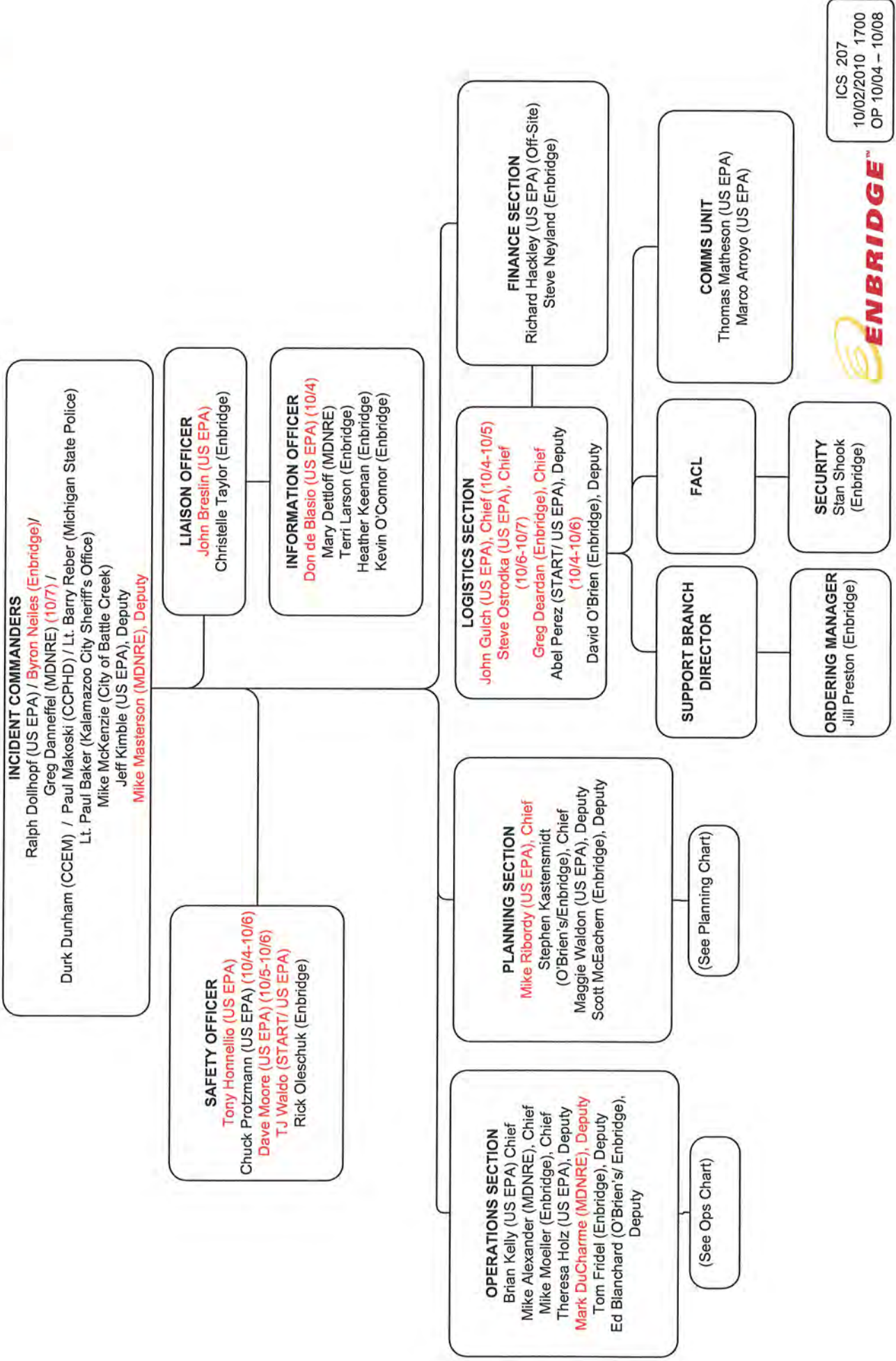
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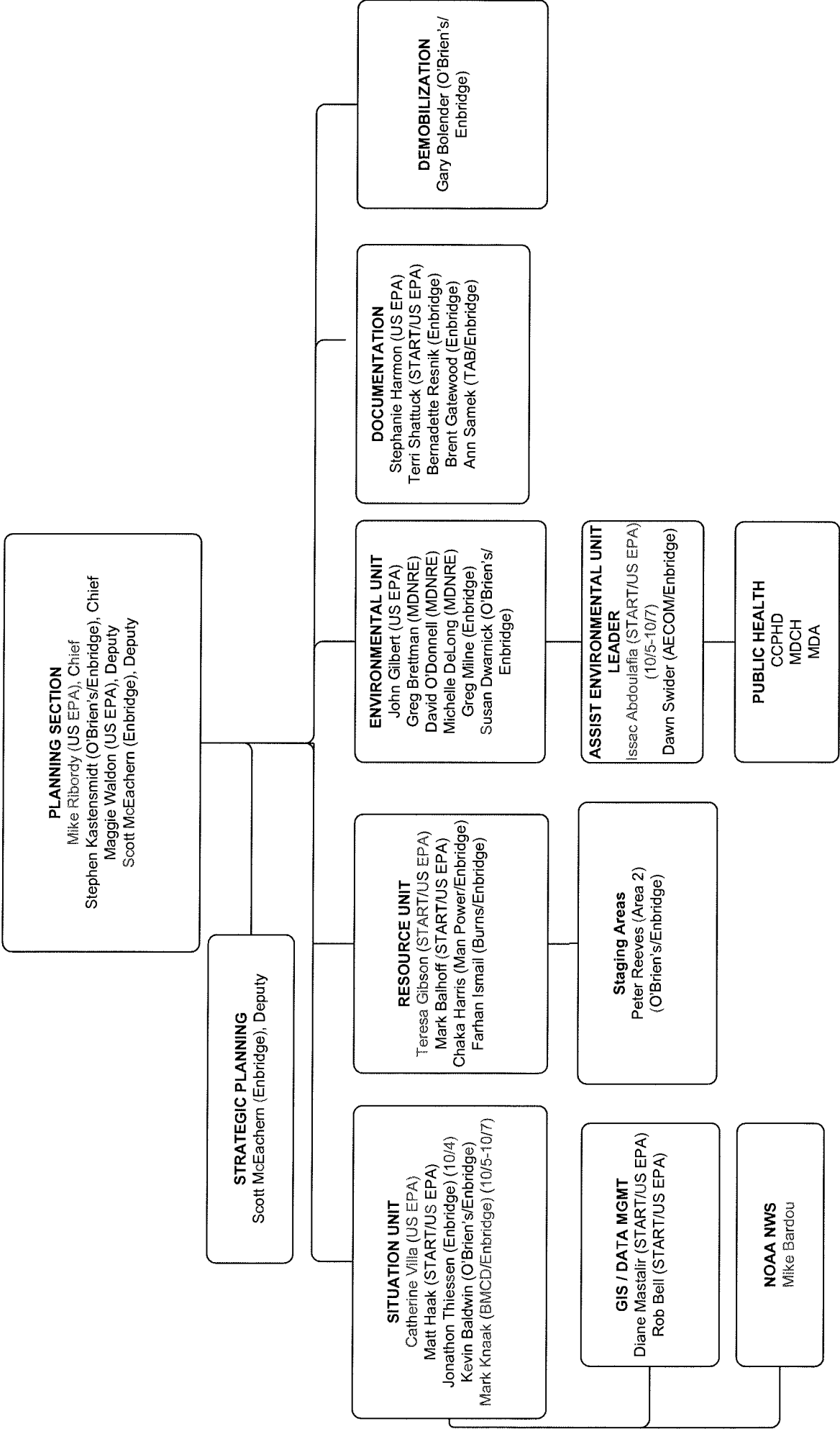


CITY OF
Battle Creek
MICHIGAN



Enbridge Pipelines Response Unified Command







OPERATIONS

Brian Kelly (US EPA), Chief / Mike Alexander (MDNRE), Chief
Mike Moeller (Enbridge), Chief (10/4-10/6) / Brad Shamla (Enbridge), Chief
Theresa Holz (US EPA), Deputy / Mark Ducharme (MDNRE), Deputy
Dean Rawson (Enbridge), Deputy / Ed Blanchard (O'Brien's/ Enbridge), Deputy

Air Ops Group
John Gulch (US EPA) (10/4-10/5)
Steve Ostrodka (US EPA) (10/6)
Dean Rawson (Enbridge), Director

Wildlife Environmental/ Damage Assessment Branch
Jeannette Gasser (Enbridge), Director
Chris Battaglia (Focus/ Enbridge), Deputy

Monitoring Branch
Brian Schlieger (US EPA), Director (10/4-10/5)
Steve Wolfe (US EPA) (10/6)
Mike Walterhouse (MDNRE), Director (10/6-10/7)
Robert Steede (Enbridge), Deputy
Bryan Stiensma (AECOM/ Enbridge), Director (10/4-10/5)
Harold Stark (Enbridge), Deputy (10/7)
Mike Wolf (AECOM/Enbridge) Deputy, (10/4-10/6)

Environmental Compliance and Oversight Branch
Robert Steede (Enbridge), Director (10/6)
Bryan Stiensma (AECOM/Enbridge), Director (10/4, 10/5)
Mark DuCharme (MDNRE), Deputy
Lance Olsen (Enbridge), Deputy
Shane Yokom (Enbridge), Deputy
Brenda Pineau (AECOM/Enbridge), Deputy (10/4-10/7)
Barry Christian (AECOM/Enbridge), Deputy (10/7)

Oil Recovery and Cleanup Operations & Maintenance Branch
Ann Didonato (US EPA), Director
Dean Rawson (Enbridge), Director
Tim Anderson (Enbridge), Deputy
Ed Blanchard (O'Brien's/Enbridge), Deputy

Source Area / Talmadge Creek O & M Task Force
Pinkney Benson (START/US EPA)
Joe Kendall (START/US EPA)
Keith Wilson (Enbridge)
Jon Larsen (Holland/Enbridge)

Containment and Recovery O & M Task Force
Keith Lesniak (US EPA)
Steve Turner (O'Brien's/Enbridge)

Shoreline and Overbank O & M Task Force
Keith Lesniak (US EPA)
Rod Dillon (O'Brien's/ Enbridge)

Source Area / Talmadge Creek
Greg Brettman (MDNRE)
Michelle DeLong (MDNRE)
Ben Zimont (MDNRE)
Lance Olsen (Enbridge)
Dave Bareham (AECOM/Enbridge) (10/4-10/5)

Kalamazoo River Shoreline & Overbank
Michelle DeLong (MDNRE)
Dave Hodek (Enbridge) (10/4-10/6)
Joe McGaver (Enbridge) (10/7)
Jeff Benefiel (NRG/Enbridge)

Waste Management T & D
Chris Jump (US EPA)
Ramon Mendoza (US EPA) (Off-site)
Mark Mielke (BARR/Enbridge)

Air Monitoring Task Force
Brian Mason (START/US EPA)
Natalie Forbes (CTEH/Enbridge)

Water Sampling Task Force
Dan Liebau (START/US EPA) (10/4-10/6)
Joe Victory (START/US EPA) (10/7)
Mike Walterhouse (MDNRE)
Roger Street (CTEH/Enbridge)

Sediment Sampling Task Force
Roger Street (CTEH/Enbridge)

Submerged Oil Task Force
Carl Pellegrino (US EPA)
Dan Rockafellow (MDNRE)
Jay McGovern (Tetra Tech/ Enbridge)

Hydrogeological Investigation
Brian Schlieger (US EPA) (10/4-10/5)
Steve Wolfe (US EPA) (10/6)
Jeff Spruit (MDNRE)
Mike Wolf (AECOM/Enbridge)

Wildlife Field Recovery Group
Chris Battaglia (Focus/Enbridge), Deputy
Ken Brewer (Focus/ Enbridge), Deputy

Wildlife Care Group
Chris Battaglia (Focus/Enbridge)
Laura Corsiglia (Focus/Enbridge), Deputy

Wildlife Support Group
Jeannette Gasser (Enbridge)

Technical Services Group
Trevor Miller (SWAT/Enbridge)
Kevin Oscar (SWAT/Enbridge)

Oil Recovery and Cleanup Submerged Oil Branch
Jose Negron (US EPA), Director
Bryan Sederberg (O'Brien's/ Enbridge), Director
Leo Francendese (US EPA), Deputy

Submerged Oil Recovery Task Force
Jose Negron (US EPA), Director
Dan Rockafellow (MDNRE)
Joe Kackos (Enbridge)
Scott Swiech (Enbridge)
Wade Gannaway (Enbridge)

Ceresco Dredging Task Force
Leo Francendese (US EPA)
Dan Rockafellow (MDNRE)
Wade Gannaway (O'Brien's/ Enbridge)
Carl Tippmann (Tetra Tech/ Enbridge)
Stavros Parsias (Tetra Tech/ Enbridge)

DECON Branch
Chris Jump (US EPA), Director
Randy Kizer, (O'Brien's/Enbridge), Director
John Metts, (O'Brien's/Enbridge), Deputy

ICS 207
10/01/2010 1700
OP 10/04 - 10/08



1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch N/A		4. Division/Group/Staging Air Operations Group			
5. Operations Personnel					
		Name	Affiliation	Contact # (s)	
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamla (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
	Dean Rawson, Deputy	Enbridge	219-381-5350		
Division/Group Supervisor/STAM:	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
	John Gulch (10/4-10/5)	US EPA	734-740-9017		
	Steve Ostrotdka (10/6)	US EPA	312-802-5251		
	Dean Rawson	Enbridge	219-381-5350		
6. Resources Assigned "X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Air Ops (US EPA)	John Gulch (10/4-10/5) Steve Ostrotdka (10/6)	734-740-9017 312-802-5251	1 US EPA (Pilot)	Marshall Reg. Airport Heli Pad	
Air Ops (Enbridge)	Air Ops Scheduling	765-242-1771	1 Pilot 1 Heli Tech	Marshall Reg. Airport Heli Pad	
7. Work Assignments					
<u>EPA:</u> 1. Fly overs of all Divisions as requested and prioritized.					
<u>Enbridge:</u> 1. Fly overs of all Divisions as requested and prioritized. 2. Ensure daily monitoring of sheen from Division A past the final boom location and report observations back to Morrow Lake Task Force.					
8. Special Instructions					
Air Ops Team shall report to Marshall Regional Airport Heli-Pad.					
Situational Operations Flights are conducted each day, additional flights can be scheduled on a case by case basis by contacting Air OPS scheduling at 765-242-1771.					
<u>Safety Note:</u> DO NOT access heli-pad without being escorted by flight personnel.					
When air operations are suspended, restrictions will be lifted through communication by the water safety officer and the assistant supervisor.					
<u>Special Instructions for Pilots:</u> 1. No continuous air ops below 500 ft. 2. Received confirmation of NOTAM for Marshall area airspace.					

SAFETY INSTRUCTIONS:

Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900; Call 269-832 6950
** Please call Medical Unit prior to transport to any facility, if not life threatening. **

Safety orientations will now be held at the ICP facility at 1601 Pratt Avenue. Orientations will be held hourly from 0700-1900 daily. Please review the "ICP Overview with Orientation Position" document located in the Traffic Plan section of the IAP.

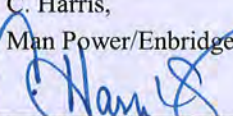

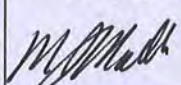
If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.

9. Communications (radio and/or phone contact numbers needed for this assignment)

Refer to ICS 205a for phone list.

Incident Command Safety Office: 269-781-1913
Shift Safety Officer: Bill Teter 918-352-1170

Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency

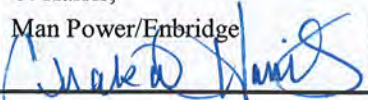
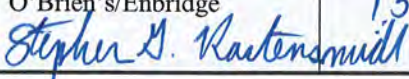
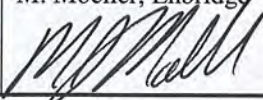
10. Prepared by C. Harris, Man Power/Enbridge	Date/Time 10/2/2010	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge	Date/Time 10/2/2010	12. Reviewed by (OSC) M. Moeller, Enbridge	Date/Time 10/2/2010
	1320		1300		1305

1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch N/A		4. Division/Group/Staging Technical Services Group			
5. Operations Personnel					
	Name	Affiliation	Contact # (s)		
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamla (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
	Dean Rawson, Deputy	Enbridge	219-381-5350		
Branch Director:	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
	N/A	N/A	N/A		
6. Resources Assigned "X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Group Supervisors	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Technical Services Group	Trevor Miller (SWAT/Enbridge) Kevin Oscar (SWAT/Enbridge)	403-863-7928 248-978-5842	1 Enbridge 20 Contractors	ICP at 0700	
7. Work Assignments					
Coordination of booming strategies throughout Oil Recovery and Cleanup Operations & Maintenance Branch, as needed.					
Advise submerged oil task force to reevaluate and enhance subsurface oil monitoring in the Kalamazoo River and at Morrow Lake, including a bottom survey and development of capture and management options. A rapid response trailer is available to deploy to focus areas as needed.					
<u>Assignment with Division C</u>					
1. Assess submerged oil (hot spots) identified by US EPA/Enbridge and install containment measures.					
2. Implement near term boom strategy as approved in work plan.					
<u>Assignment with Division D</u>					
1. Monitor and maintain Gabion baskets.					
2. Assess submerged oil (hot spots) identified by US EPA/Enbridge and install containment measures.					
3. Implement near term boom strategy as approved in work plan.					
<u>Assignment with Division E</u>					
1. Assess submerged oil (hot spots) identified by US EPA/Enbridge and install containment measures.					
2. Implement near term boom strategy as approved in work plan.					
8. Special Instructions					
<u>SAFETY INSTRUCTIONS:</u>					
Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.					
Boats: Where boat operations are taking place, speeds must be controlled as to not compromise the integrity of boom. Boat operations must maintain less than a 1 foot wake at all times. Four head gas monitors are required on rescue boats and safety boats. No Wake Zones will be enforced where identified by signage and/or where individuals on foot are working in the water. Take extra caution to ensure boats are not overloaded with personnel and/or equipment.					

9. Communications (radio and/or phone contact numbers needed for this assignment)

Refer to ICS 205a for phone list
Incident Command Safety Office: 269-781-1913
Shift Safety Officer: Bill Teter 918-352-1170

Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency

10. Prepared by C. Harris, Man Power/Enbridge 	Date/Time 10/2/2010 1251	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge 	Date/Time 10/2/2010 1300	12. Reviewed by (OSC) M. Moeller, Enbridge 	Date/Time 10/2/2010 1305
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1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch Wildlife Environmental/ Damage Assessment		4. Division/Group/Staging Wildlife Field Recovery Group			
5. Operations Personnel					
	Name	Affiliation	Contact # (s)		
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamlu (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
Branch Director:	Dean Rawson, Deputy	Enbridge	219-381-5350		
	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
Division/Group Supervisor/STAM:	Jeannette Gasser	Enbridge	780-235-2382		
	Chris Battaglia, Deputy	Focus /Enbridge	310-386-5965		
	Chris Battaglia	Focus/Enbridge	310-386-5965		
	Ken Brewer, Deputy	Focus /Enbridge	206-351-8517		
6. Resources Assigned "X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Focus Terrestrial Team	Ken Brewer	206-351-8517	1 Focus 1 USFWS 1 MWET 1 Boat Operator	Report to Wildlife Response Center at 0700.	
Focus Recon Team	Carrie Martz	574-315-5167	1 Focus 1 MWET 1 Boat Operator	Report to Wildlife Response Center at 0700.	
Wildlife Data	Sara Schaefer (10/5) Jennifer Olsen (10/4) Cindy McQueer (10/4, 10/6, 10/8) Maria Albright (10/6)	616-550-7080 517-331-1742 269-967-5659 269-967-5162	2 MDNRE	Collect and process wildlife data, Report to Wildlife Response Center at 1200.	
Stantec Herp Team Coordinator	Josh Otten	319-327-4342	4 Stantec (Enbridge) 3 Boat Operators	Report to Wildlife Response Center at 0700.	
7. Work Assignments					
<u>Focus Terrestrial Team:</u>					
1. Report to wildlife center in the morning.					
2. Respond to Hotline calls as directed.					
3. Continue capture/transport/patrol of oiled wildlife.					
4. Continue to develop alternate strategies and tactics for wildlife capture.					
5. Continue to monitor/document locations/conditions where oiled geese (that fly long distances) land.					
6. Coordinate activities utilizing 204 information.					
7. Coordinate staffing with Focus Team and Wildlife care Group.					
<u>Focus Recon Team:</u>					
1. Perform recon.					
2. Continue capture/transport/patrol of oiled wildlife.					
3. Coordinate activities utilizing 204 information.					

Wildlife Data:

1. Collect and process wildlife data.
2. Coordinate activities utilizing 204 information.
3. Provide map with turtle capture points.

Stantec Herp Team Coordinator:

1. Continue to concentrate on turtle recovery effort.
2. Configure personnel into teams and make assignments.
3. Coordinate with other branch/division/group operational personnel concerning turtle traps (utilizing IAP 204 information)
4. Coordinate activities utilizing 204 information.
5. Coordinate staffing with Focus Team & Wildlife Care Group.

8. Special Instructions

Continue to develop Hazmat training as needed for necessary personnel.

Follow General Safety Message (from IAP). Follow Branch Safety Plan. Follow Facility Safety Plan. Utilize Float Plan for any vessel operations.

Prior to accessing the Kalamazoo River North Bank between MP 32.25 & MP 33.5, provide notice to Deputy OPS Section Chief (Enbridge).

Release cleaned and healthy turtles at the discretion of Dr. Tabaka. Turtles will be released at various specified sites outside of the affected work area. Coordinate with Dr. Tabaka and MDNRE for number of turtles and release sites.

Radios shall be utilized while participating in field activities. When significant location changes occur, field personnel shall check in with Wildlife Response Center dispatch.

SAFETY INSTRUCTIONS:

Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.

Boats: Where boat operations are taking place, speeds must be controlled to not compromise the integrity of boom. Boat operations must maintain less than a 1 foot wake at all times. Four head gas monitors are required on rescue boats and safety boats. No Wake Zones will be enforced where identified by signage and/or where individuals on foot are working in the water. Take extra caution to ensure boats are not overloaded with personnel and/or equipment.

PPE: When PFD's are required, ensure that they are the outermost layer, with reflective vest under the PFD.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900 Call 269-832 6950
** Please call Medical Unit prior to transport to any facility, if not life threatening. **

Safety orientations will now be held at the ICP facility at 1601 Pratt Avenue. Orientations will be held hourly from 0700-1900 daily. Please review the "ICP Overview with Orientation Position" document located in the Traffic Plan section of the IAP.

All boat operators utilize orange flags when moored near shore while team members are on shore working.

If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.

9. Communications (radio and/or phone contact numbers needed for this assignment)			
Name/Function	Radio: Freq./System/Channel	Phone	Cell/Pager
Wildlife Response Center		715-398-4895	
Brant Mitchel -Safety Officer		734-673-9390	312-280-0465
Oiled Wildlife Hotline		1-800-306-6837	
Incident Command Safety Office: 269-781-1913 Shift Safety Officer: Bill Teter 918-352-1170			
Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency			
10. Prepared by C. Harris, Man Power/Enbridge	Date/Time 10/2/2010	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge	Date/Time 10/2/2010
<i>C Harris</i>	<i>1321</i>	<i>Stephen G. Kastensmidt</i>	<i>1300</i>
		12. Reviewed by (OSC) M. Moeller, Enbridge	Date/Time 10/2/2010
		<i>M Moeller</i>	<i>1305</i>

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3. Branch Wildlife Environmental/Damage Assessment		4. Division/Group/Staging Wildlife Care Group			
5. Operations Personnel					
	Name	Affiliation	Contact # (s)		
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamla (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
	Dean Rawson, Deputy	Enbridge	219-381-5350		
Branch Director:	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
	Jeannette Gasser	Enbridge	780-235-2382		
Division/Group Supervisor/STAM:	Chris Battaglia	Focus /Enbridge	310-386-5965		
	Laura Corsiglia, Deputy	Focus /Enbridge	707-832-8805		
6. Resources Assigned					
"X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Animal Area Intake Crew and Stabilization Area, Response Vet.	Dr. Scott Ford	360-271-7000	3 Focus (Enbridge)	Report to Wildlife Response Center 0700	
Animal Care Manager, Release Coordinator	Laura Corsiglia Monte Merrick	707-832-8805 707-832-8385	2 Focus (Enbridge)	Report to Wildlife Response Center 0700	
Facilities Coordination	Ben Begg	269-753-2524		Report to Wildlife Response Center 0700	
Turtle Area Crew	Andi Kornak Dr. Chris Tabaka	269- 274-2820 313-806-2136	3 Focus/ Binder Zoo (Enbridge) 1 Focus (Enbridge)	Report to Wildlife Response Center 0700	
Animal Kitchen Crew	Andi Kornak	269-274-2820	2 Focus / Binder Zoo (Enbridge)	Report to Wildlife Response Center 0700	
Cleaning Area Crew	Andrea Gilstad	810-625-1056	5 Focus (Enbridge)	Report to Wildlife Response Center 0700	
Conditioning Area Crew, Rehab Supervisor, Release Coordinator	Monte Merrick	707-832-8385	5 Focus (Enbridge)	Report to Wildlife Response Center 0700	
7. Work Assignments					
All - 1. Perform wildlife intake, stabilization, medical evaluation, cleaning, conditioning, and associated administrative efforts associated with these tasks. 2. Coordinate with other crews, task forces and personnel to search, collect, and deter animals. 3. Release cleaned animals as they become ready.					

8. Special Instructions

Personnel refer and adhere to Wildlife Response Center-Specific Safety Plan. Personnel are provided task specific training by Crew Leaders

Prior to accessing the Kalamazoo River North Bank between MP32.25 & MP33.5, provide notice to Deputy OPS Section Chief (Enbridge).

Radios shall be utilized while participating in field activities. When significant location changes occur, field personnel shall check in with Wildlife Response Center dispatch.

SAFETY INSTRUCTIONS:

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PPE: When PFD's are required, ensure that they are the outermost layer, with reflective vest under the PFD.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900 Call 269-832 6950
** Please call Medical Unit prior to transport to any facility, if not life threatening. **

Safety orientations will now be held at the ICP facility at 1601 Pratt Avenue. Orientations will be held hourly from 0700-1900 daily. Please review the "ICP Overview with Orientation Position" document located in the Traffic Plan section of the IAP.

If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.

9. Communications (radio and/or phone contact numbers needed for this assignment)

Name/Function	Radio: Freq./System/Channel	Phone	Cell/Pager
Wildlife Response Center		715-398-4895	
Incident		Use IAP Phone List	
Oiled Wildlife Hotline		1-800-306-6837	
Brant Mitchel -Safety		734-673-9390	312-280-0465

Incident Command Safety Office: 269-781-1913

Shift Safety Officer: Bill Teter 918-352-1170

Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency

10. Prepared by C. Harris, Man Power/Enbridge	Date/Time 10/2/2010 1250	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge	Date/Time 10/2/2010 1300	12. Reviewed by (OSC) M. Moeller, Enbridge	Date/Time 10/2/2010 1305
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1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch Wildlife Environmental / Damage Assessment		4. Division/Group/Staging Wildlife Support Group			
5. Operations Personnel					
		Name	Affiliation	Contact # (s)	
Operations Section Chief:		Brian Kelly	US EPA	734-740-9019	
		Mike Alexander	MDNRE	517-281-3110	
		Mike Moeller (10/4-10/6)	Enbridge	701-240-5672	
		Brad Shamla (10/7)	Enbridge	403-461-2681	
		Theresa Holz, Deputy	US EPA	312-802-0676	
		Mark Ducharme, Deputy	MDNRE	269-370-3635	
		Dean Rawson, Deputy	Enbridge	219-381-5350	
	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
Branch Director:		Jeannette Gasser	Enbridge	780-235-2382	
		Chris Battaglia, Deputy	Focus /Enbridge	310-386-5965	
Division/Group Supervisor/STAM:		Jeannette Gasser	Enbridge	780-235-2382	
6. Resources Assigned					
"X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Wildlife Branch Overhead Support	Chris Battaglia (Focus Wildlife/Enbridge)	310-386-5965	1 FOCUS 1 Enbridge	Report to Wildlife Response Center 0700	
Safety Officer	Brant Mitchel (BJMA)	734-673-9390	1 BJMA (Enbridge)	Report to Wildlife Response Center 0700	
Dispatch/Volunteer Coordination	Laura Neumeier (TriMedia EE)	262-271-1088	1 TriMedia EE (Enbridge)	Report to Wildlife Response Center 0700	
Administration/ Logistics/Purchasing	Jennifer Buchhop (Barr/Enbridge)	734-673-7858	1 (BARR / Enbridge)	Report to Wildlife Response Center 0700	
7. Work Assignments					
All Groups 1. Perform, as necessary, branch support efforts associated with individual (ICS position) tasks. 2. Assist in search/collection and wildlife deterrence coordination. 3. Coordinate activities utilizing 204 information. 4. Continue to develop/provide Hazmat training as needed for necessary personnel.					
8. Special Instructions					
Follow General Safety Message (from IAP). Follow Branch Safety Plan. Follow Facility Safety Plan. Utilize Float Plan for any vessel operations. Personnel refer and adhere to Wildlife Response Facility Site-Specific Safety Plan. Personnel are provided task specific training by Crew Leaders. Prior to accessing the Kalamazoo River North Bank between MP32.25 & MP33.5, provide notice to Deputy OPS Section Chief (Enbridge). Radios shall be utilized while participating in field activities. When significant location changes occur, field personnel shall check in with Wildlife Response Center dispatch.					

SAFETY INSTRUCTIONS:

Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.

PPE: When PFD's are required, ensure that they are the outermost layer, with reflective vest under the PFD.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900; Call 269-832 6950
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Name/Function	Radio: Freq./System/Channel	Phone	Cell/Pager
Wildlife Response Center		715-398-4895	
Incident		Use IAP Phone List	
Oiled Wildlife Hotline		1-800-306-6837	
Brant Mitchel -Safety Officer		734-673-9390	312-280-0465

Incident Command Safety Office: 269-781-1913
Shift Safety Officer: Bill Teter 918-352-1170

Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency

10. Prepared by C. Harris, Man Power/Enbridge	Date/Time 10/2/2010 1251	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge Stephen G. Kastensmidt	Date/Time 10/2/2010 1300	12. Reviewed by (OSC) M. Moeller, Enbridge M. Moeller	Date/Time 10/2/2010 1305
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1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch Monitoring Branch		4. Division/Group/Staging Air Monitoring Task Force / Water Sampling Task Force / Sediment Sampling Task Force / Hydrogeological Investigation / Submerged Oil Task Force			
5. Operations Personnel					
	Name	Affiliation	Contact # (s)		
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamla (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
	Dean Rawson, Deputy	Enbridge	219-381-5350		
Branch Director:	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
	Brian Schlieger (10/4-10/5)	US EPA	734-740-9011		
	Steve Wolfe (10/6)	US EPA	440-241-3620		
	Mike Walterhouse	MDNRE	517-335-4186		
	Robert Steede (10/6)	Enbridge	218-269-1406		
	Bryan Stiemsma (10/4-10/5)	AECOM/Enbridge	517-203-9421		
	Harold Stark, Deputy (10/7)	Enbridge	780-232-0406		
Division/Group Supervisor/STAM:	Mike Wolf, Deputy (10/4-10/6)	AECOM/Enbridge	616-292-8166		
	N/A	N/A	N/A		
6. Resources Assigned					
"X" indicates 204a attachment with additional instructions					
Strike Team/ Task Force/ Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Air Monitoring Task Force	Brian Mason (START/US EPA)	512-466-2163		Response area (B,C,D,E) Division A1, various community locations at 0700 (Day shift) & 1900 (Night Shift)	
	Natalie Forbes (CTEH/Enbridge)	281-413-5513			
	<u>Community Air Monitoring</u>	See Below	1 Contractors		
	<u>A & B Division Air Monitoring</u>	See Below	2 Contractors		
	<u>SUMMA Canister Sampling</u>	See Below	1 Contractors		
	<u>Odor Investigation</u>	See Below	1 Contractor		
	<u>IH Operations</u>	See Below	6 Contractors		
	<u>Night Air Sampling and Monitoring</u>	See Below	2 Contractors		
	<u>START/US EPA</u>	See Below	4 START		

Water Sampling Task Force	Dan Liebau (START/US EPA) (10/4-10/6) <i>Joe Victory (START/US EPA) (10/7)</i> Mike Walterhouse (MDNRE) Roger Street (CTEH/Enbridge) <u>Water Quality (Specific): Surface Sample</u> <u>Water Quality (Specific): Strike Team</u> <u>Water Quality (Specific): Potable Sample</u>	906-370-0524 <i>517-881-9805</i> 517-335-4186 615-489-6659	1 Enbridge 10 Contractors 2 START 1 Enbridge 2 Contractors 1 Enbridge 5 Contractors	Response area (B,C,D,E) at 0700
Sediment Sampling Task Force	Roger Street (CTEH/Enbridge)	615-489-6659	2 Contractors	Response area (B,C,D,E) at 0700
Hydrogeological Investigation	<i>Brian Schlieger (US EPA)</i> <i>Steve Wolfe (US EPA)</i> <i>Jeff Spruit (MDNRE)</i> <i>Mike Wolf (AECOM/Enbridge)</i>	<i>734-740-9011</i> <i>440-241-3620</i> <i>269-567-3521</i> <i>616-292-8166</i>	<i>1 US EPA</i> 1 Enbridge 4 MDNRE <i>1 START</i>	ICP at 0700
Submerged Oil Task Force	Carl Pellegrino (US EPA) Jay McGovern (Tetra Tech/Enbridge) Dan Rockafellow (MDNRE)	908-420-4491 561-310-2717 517-242-2359	1 US EPA 1 Enbridge 21 Contractors	ICP at 0700

7. Work Assignments

Air Monitoring Task Force:

Community Air Monitoring: Natalie Forbes 281-413-5513

1. Real-time air monitoring for VOCs and benzene. One community routes through Marshall, Battle Creek, Morrow Lake, Custer Rd, Baker Estates, and HWY 227.

Division A&B Air Monitoring: Natalie Forbes 281-413-5513

1. Real-time air monitoring for VOCs and benzene. Two contractors monitoring during each day in Division A & B near the excavation operations.

SUMMA Canister Sampling: Natalie Forbes 281-413-5513

1. Whole air sampling via SUMMA canisters for volatile organics. Canisters are set up daily at 8 of the 16 EPA designated sites in Divisions A, B, and C. One contractor will do the sampling daily. As part of the phase reduction plan, SUMMA canister sampling will be reduced to 4 canisters a day, 4 different locations the next day until all 16 sites have been covered (in a rotation).

Odor Investigation: Natalie Forbes 281-413-5513

1. Real-time air monitoring for VOCs and benzene. 24-Hour SUMMA canisters are placed at the Day Care, Ceresco Dam, and Baker Estates daily. One of these sites is co-located daily as well. Grab samples are also taken in areas where strong odors or any benzene and VOC detections are present. In addition to odor investigations, these teams are now doing Tedlar sampling where EPA was previously taking them. This team will now take over doing the mini cans in the 2 fixed locations that were previously being monitored by integrated pumps.

Night Air Sampling and Monitoring: Natalie Forbes 281-413-5513

1. Duplication of all tasks listed above. This includes Tedlar bag sampling and SUMMA canister set up in Baker Estates and Ceresco Dam.

IH Operations: Kevin Campbell: 615-791-3379

1. Perform air monitoring outlines in SOP for Ceresco Dredging.

START/US EPA:

1. Conduct oversight of air and water monitoring/sampling.
2. Advise of urgent matters.
3. **Oversight of hydrogeological activities.**

Water Sampling Task Force:

- Water Quality (Specific)
1. Surface Sample
 2. Ceresco Dredge water sampling per plan

Water Quality (Specific) 1. Strike Team (Call center responses)

Water Quality (Specific) 1. Potable Sample Collection

Sediment Sampling Task Force - Sediment Sample Collection

Hydrogeological Investigation:

Plan and coordinate execution of hydrogeological investigation per the supplement to the Sampling and Analysis Plan.

Submerged Oil Task Force:

Continue to develop qualitative and quantitative evaluation of sediments to identify submerged oil in Talmadge Creek, Kalamazoo River and Morrow Lake. Perform ecological assessments of priority areas to identify sensitive habitats, T&D species and efficacy of proposed remedial alternatives. Perform O&M on hard boom, absorbent boom and silt curtain boom in the near-term containment areas. Implement and document aeration and raking remedial techniques in designated areas along the Talmadge and Kalamazoo. Implement and document dredging related activities at Ceresco Dam including: completing the Geotube lay down area at C 0.5, mobilizing and set up for dredging contractor (PCI), mobilizing and set up for Geotube contractor (IAI) and mobilizing and set up for water treatment contractor (Clean Harbors).

8. Special Instructions

All Supervisors conduct daily assessment of operating efficiencies and opportunities for improved work assignments.

Prior to accessing the Kalamazoo River North Bank between MP 32.25 & MP 33.5, provide notice to Deputy OPS Section Chief (Enbridge).

SAFETY INSTRUCTIONS:

Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.

Boats: Where boat operations are taking place, speeds must be controlled as to not compromise the integrity of the booms and to control wake. Boat operations must maintain less than a 1 foot wake at all times. Four head gas monitors are required on rescue boats and safety boats. No Wake Zones will be enforced where identified by signage and/or where individuals on foot are working in the water. Take extra caution to ensure boats are not overloaded with personnel and/or equipment.

PPE: When PFD's are required, ensure that they are the outermost layer, with reflective vest under the PFD.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900; Call 269-832 6950

**** Please call Medical Unit prior to transport to any facility, if not life threatening. ****

Safety orientations will now be held at the ICP facility at 1601 Pratt Avenue. Orientations will be held hourly from 0700-1900 daily. Please review the "ICP Overview with Orientation Position" document located in the Traffic Plan section of the IAP.

If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.

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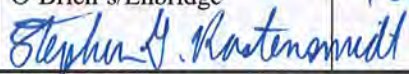

9. Communications (radio and/or phone contact numbers needed for this assignment)

Refer to ICS 205a for phone list

Incident Command Safety Office: 269-781-1913

Shift Safety Officer: Bill Teter 918-352-1170

Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency

10. Prepared by C. Harris, Man Power/Enbridge 	Date/Time 10/2/2010 1321	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge 	Date/Time 10/2/2010 1300	12. Reviewed by (OSC) M. Moeller, Enbridge 	Date/Time 10/2/2010 1305
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1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch Environmental Compliance and Oversight Branch		4. Division/Group/Staging Source Area/Talmadge Creek/Kalamazoo River Shoreline and Overbank / Waste Management T & D Task Forces			
5. Operations Personnel					
		Name	Affiliation	Contact # (s)	
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamla (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
	Dean Rawson, Deputy	Enbridge	219-381-5350		
Branch Director:	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
	Robert Steede (10/6)	Enbridge	218-269-1406		
	Bryan Stiemsma (10/4-10/5)	AECOM/Enbridge	517-203-9421		
	Mark DuCharme, Deputy	MDRNE	269-370-3635		
	Lance Olsen, Deputy	Enbridge	218-340-3599		
	Shane Yokom, Deputy	Enbridge	218-269-0369		
	Brenda Pineau, Deputy (10/4-10/7)	AECOM/Enbridge	734-259-9405		
Division/Group Supervisor/STAM:	Barry Christian, Deputy (10/7)	AECOM/Enbridge	606-901-6781		
	N/A	N/A	N/A		
6. Resources Assigned					
"X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Source Area / Talmadge Creek Task Force	Greg Brettman (MDNRE)	269-330-6841	7 Enbridge		
	Michelle DeLong (MDNRE)	269-491-9403	1 Contractor		
	Ben Zimont (MDNRE)	269-209-3949	4 MDNRE		
	Lance Olsen (Enbridge)	218-340-3599			
	Dave Bareham (AECOM/Enbridge) (10/4-10/5)	616-406-8894			
Kalamazoo River Shoreline and Overbank Task Force	Michelle DeLong (MDNRE)	269-491-9403	4 Enbridge	Trailers at Division A at 0730.	
	Dave Hodek (Enbridge) (10/4-10/6)	218-591-3424	2 MDNRE		
	Joe McGaver (Enbridge) (10/7)	218-390-9254			
	Jeff Benefiel (NREC/Enbridge)	980-297-6026			
Waste Management T & D Task Force	Chris Jump (US EPA)	785-393-3779	1 US EPA	ICP at 0700.	
	Ramon Mendoza (US EPA) (Off-site)	312-802-1409	2 START		
	Mark Mielke (BARR/Enbridge)	612-840-8478	5 Enbridge		
			18 Contractors		
7. Work Assignments					
Source Area / Talmadge Creek –					
1. Providing support services as necessary. 2. Oversight of Talmadge Creek restoration and mat removal activities.					

Kalamazoo River Shoreline and Overbank – Oversight of shoreline and overbank assessments and clean-up activities.

Waste Management T & D –

1. Waste management characterization, manifesting and coordination.

For US EPA Personnel:

1. *Conduct oversight of waste disposal activities.*
2. *Oversight of Waste Management characterization, manifesting and coordination of T&D activities.*

8. Special Instructions

Wastewater contaminated with decontamination solutions decreases the effectiveness and shortens the life of the activated carbon wastewater pretreatment system located at Frac Tank City.

Wastewater generated at Large Equipment DECON Stations must be segregated from the oil/water mixture collected in the Creek/River so that it can be managed separately.

All supervisors conduct daily assessment of operation efficiencies and opportunities for improved work assignments.

SAFETY INSTRUCTIONS:

Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.

Boats: Where boat operations are taking place, speeds must be controlled as to not compromise the integrity of boom. Boat operations must maintain less than a 1 foot wake at all times. Four head gas monitors are required on rescue boats and safety boats. No Wake Zones will be enforced where identified by signage and/or where individuals on foot are working in the water. Take extra caution to ensure boats are not overloaded with personnel and/or equipment.

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Approved decontamination solutions are Simple Green, Core Citrus, and mild soap such as Dawn.

If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.

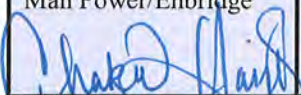
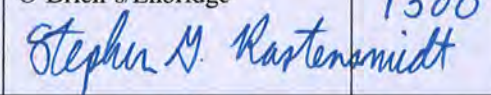
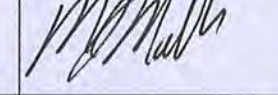
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Shift Safety Officer: Bill Teter 918-352-1170

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1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch Oil Recovery and Cleanup Operation & Maintenance Branch		4. Division/Group/Staging Source Area/Talmadge O & M Task Force/ Containment and Recovery O&M Task Force/ Shoreline and Overbank O&M Task Force			
5. Operations Personnel					
		Name	Affiliation	Contact # (s)	
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamla (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
	Dean Rawson, Deputy	Enbridge	219-381-5350		
Branch Director:	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
	Ann Didonato	US EPA	215-287-8157		
	Dean Rawson	Enbridge	219-381-5350		
	Tim Anderson, Deputy	Enbridge	309-830-1263		
	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
6. Resources Assigned					
"X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
Source Area / Talmadge Creek O & M Task Force (Day)	Pinkney Benson (START/US EPA) Joe Kendall (START/US EPA) Keith Wilson (Enbridge) Jon Larsen (Holland/Enbridge) <u>Restoration</u> Bill Stieler (Holland/Enbridge), Leader <u>Mat Removal</u> Bruce Zinsträ (Holland/Enbridge), Leader	708-745-1562 443-845-7690 254-625-2802 616-283-0674 616-292-5234 616-218-2042	1 US EPA 4 START 4 Enbridge 120 Contractors 2 Safety Officers	Division St (near A3) at 0700 Division St (near A3) at 0700 Yard 4 at 0700.	
Source Area / Talmadge Creek O & M Task Force (Night)			4 Contractors 1 Safety Officer	Division St (near A3) at 1900	
Containment and Recovery O & M Task Force	Keith Lesniak (US EPA) Steve Turner (Enbridge) Phillip Gardener (O'Brien's/Enbridge) Jason Buford (O'Brien's/Enbridge) Art Slayton (O'Brien's/Enbridge)	312-208-0242 251-232-5217 678-877-1064 281-380-1814 912-656-7211	1 US EPA 1 START 29 Contractors	Yard 3 at 0700	

Shoreline and Overbank O & M Task Force	Keith Lesniak (US EPA) Rod Dillion (O'Brien's/Enbridge) Phillip Gardener (O'Brien's/Enbridge) Jason Buford (O'Brien's/Enbridge) Art Slayton (O'Brien's/Enbridge)	312-208-0242 985-640-3234 678-877-1064 281-380-1814 912-656-7211	1 US EPA 1 START 25 Contractors	Yard 3 at 0700	
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7. Work Assignments

Source Area / Talmadge Creek O & M Task Force:

Restoration:

1. Haul contaminated soil to offsite disposal area after testing. Continue grinding and chipping activities as required.
2. Complete grade restoration, stabilization, and seeding work along Talmadge Creek in close consultation with the Environmental Compliance and Oversight Branch in accordance with MDNRE guidance.
3. Remove unnecessary infrastructure as appropriate.
4. **Install Submerged Oil structures upstream of underflow dams as directed by the technical services branch.**

Mat Removal:

1. **Execute the removal of mat roads. Remove contaminated soil under mat roads as designated by Environmental Compliance and Oversight Branch in accordance with MDNRE guidance. Take soil samples, backfill, and restore as necessary in accordance with the approved Talmadge Creek Swamp Mat Removal Sampling Plan.**
2. **Stockpile or demob mats in centralized stockpile areas Division A and Yard 4.**

Containment and Recovery O & M Task Force:

Leaders will oversee teams as assigned daily.

1. Respond to identified sheen requiring further clean up or maintenance action.
2. Perform boom strategies throughout the West Branch including the following task:
 - a. Deploy/recover hard boom.
 - b. Deploy/recover absorbent boom, snare, and sweep.
 - c. Perform maintenance of all booms including cleaning accumulated materials at containment points.
 - d. Ensure the efficiency of containment and absorbent boom deployment techniques.
 - e. Monitor and maintain Gabion baskets.
 - f. Monitor and maintain Silt Skirt Boom.
 - g. Monitor and maintain EXTEX curtains.
3. Transportation of debris and waste to the shore for disposal.
4. Begin boom adjustments to comply with long range plan.
5. Utilize skimmer resources as necessary.
6. Respond to identified areas requiring further clean up or maintenance action.

Shoreline and Overbank O & M Task Force:

1. Complete activities as identified in the **O&M** list.
2. **Track and revise the O&M list on a daily basis.**

8. Special Instructions

For all US EPA Personnel:

1. Monitor health and safety.
2. Oversight of operations and activities. **Observe shoreline removal methods.**
3. Evaluate and provide recommendations for operations.
4. **Inspections of quarter-mile sections for final clearance will be conducted as needed.**

To demobilize equipment, fill out an ICS 210 to move the equipment through DECON, refer to DECON Branch ICS 204 for instructions. All equipment that needs to be demobilized MUST be decontaminated (if required) and have a D1 form generated at a Decontamination facility. That form MUST stay with the equipment.

Notify Environmental Compliance Director of all new ground disturbance (defined below)

- Any new staging areas – graded/graveled or mat placement
- Any new access roads - mat roads, improvements to existing roads, widening of roads (does not include turnarounds or bump outs)
- Any new boat ramps
- Does not include ground scraping related to clean up activities or work in previously disturbed areas

Enbridge Landman contact for DIV. A Larry Livengood 815-762-4996.

All Supervisors conduct daily assessment of operating efficiencies and opportunities for improved work assignments.

SAFETY INSTRUCTIONS:

Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.

For vacuum truck operation guidelines, please refer to revision 4 of the HASP.

When testing results indicate it is required, Fire Retardant clothing should be worn for site specific tasks such as vacuum truck operations or digging activity where virgin soil is disturbed.

Personal Protection Equipment required includes hardhat, safety glasses, steel-toe boots, and high visibility vests. Wear breathable disposable suits unless there is a risk of saturation (i.e. newly found pools of oil) then wear disposable chemical resistant suits during cleanup activities where the risk of contamination is involved.

Respiratory protection in A1 and A2 may be required during digging activity and for vac trucks working during this activity depending on periodic monitoring results. If required, wear a half-mask respirator equipped with an organic vapor cartridge when 0.5ppm benzene is detected. Wear a full-face respirator equipped with an organic vapor cartridge when benzene is at 5ppm to 25ppm. Kiln Dust applications will require a half-mask respirator equipped with a dual organic vapor/P-100 cartridge and filter. The change out schedule for cartridges is every 8 hours. P-100 filters will need to be changed out when it begins to become difficult for the user to breathe.

Approved decontamination solutions are Simple Green, Core Citrus, and mild soap such as Dawn.

Decontamination: Equipment and boat decontamination activities will require the use of breathable disposable suits unless there is a risk of saturation (i.e. newly found pools of oil) then wear disposable chemical resistant suits, barrier covers on boots, or chemical resistant boots. Appropriate gloves (i.e.; nitrile) are required when there is hand exposure to detergent or solvents designed for equipment and boat decontamination. Individuals performing decontamination activities when there is product being sprayed for equipment or boats will wear a half-mask respirator equipped with a dual cartridge for organic vapor and P-100/HEPA. The change out schedule for cartridges is every 8 hours. P-100 filters will need to be changed out when it begins to become difficult for the user to breathe. When power washers are used, all employees in the decontamination zone will wear safety glasses and face shields. Contaminated clothing will be removed from the outermost layer and turned inside out while removing. Gloves will be removed last. Contaminated clothing and debris will be collected and bagged for proper disposal. Skin surfaces will be rinsed with a mild detergent, such as Dawn dish soap or diluted Simple Green, and rinsed thoroughly.

In case of severe weather, proper shelter needs to be provided and available for all workers onsite as per Part 2 Section E of the HASP.

PPE: When PFD's are required, ensure that they are the outermost layer, with reflective vest under the PFD.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900; Call 269-832 6950

**** Please call Medical Unit prior to transport to any facility, if not life threatening. ****

Safety orientations will now be held at the ICP facility at 1601 Pratt Avenue. Orientations will be held hourly from 0700-1900 daily. Please review the "ICP Overview with Orientation Position" document located in the Traffic Plan section of the IAP.

In areas that pools of oil or pungent odor are present; an area monitor assessment must be completed to determine PPE requirements.

Rowe Island, MP 38.50-MP 38.75 is a No Go Zone – Environmental Sensitive Area.

Prior to accessing the Kalamazoo River North Bank between MP32.25 & MP33.5, provide notice to Deputy OPS Section Chief (Enbridge).

Boats: Where boat operations are taking place, speeds must be controlled as to not compromise the integrity of boom. Boat operations must maintain less than a 1 foot wake at all times. Four head gas monitors are required on rescue boats and safety boats. No Wake Zones will be enforced where identified by signage and/or where individuals on foot are working in the water.

Night Operations (When applicable):

- Ensure there is adequate lighting.
- Utilize the buddy system for workers at all times.
- FPD's are required for working near the water's edge.*

If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.



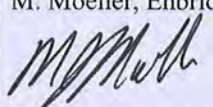
9. Communications (radio and/or phone contact numbers needed for this assignment)

Refer to ICS 205a for phone list.

Incident Command Safety Office: 269-781-1913

Shift Safety Officer: Bill Teter 918-352-1170

Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency

10. Prepared by C. Harris, Man Power/Enbridge	Date/Time 10/2/2010	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge	Date/Time 10/2/2010	12. Reviewed by (OSC) M. Moeller, Enbridge	Date/Time 10/2/2010
	1252		1300		1305

1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA																																								
3. Branch Oil Recovery and Cleanup Submerged Oil Branch		4. Division/Group/Staging Submerged Oil Recovery Task Force/Ceresco Dredging Task Force																																										
5. Operations Personnel																																												
	Name	Affiliation	Contact # (s)																																									
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019																																									
	Mike Alexander	MDNRE	517-281-3110																																									
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672																																									
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	Jose Negron	US EPA	202-564-6435																																									
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<u>Submerged Oil Recovery Task Force:</u> <ol style="list-style-type: none"> Initiate clean-up activities at the priority sites identified by the Submerged Oil Task Force and approved by the EPA. All areas will be approved for operations by US EPA and Enbridge prior to commencement. All aeration operations will comply with the procedures described in the Standard Operating Procedure for Submerged Sediment Aeration and Oil Recovery. Potential recovery work on Talmadge Creek as assigned. <p>For US EPA personnel:</p> <ol style="list-style-type: none"> Monitor health and safety. Observe submerged oil removal methods. Evaluate and provide recommendations for operations. <p><u>Ceresco Dredging Task Force:</u></p> <ol style="list-style-type: none"> Continue clean-up activities at Ceresco Dam as identified by the Submerged Oil Task Force and approved by the EPA. Continue operations for dredging at Ceresco Dam. 																																												

For US EPA personnel:

1. Monitor health and safety.
2. Observe dredging removal methods.
3. Evaluate and provide recommendations for operations.

8. Special Instructions

SAFETY INSTRUCTIONS:

Various hunting seasons are in effect in the Talmadge Creek/Kalamazoo River/Morrow Lake areas. Be aware of hunting activities. Ensure workers are wearing high visibility vests. Use the buddy system, do not work alone. If you hear gunshots in the immediate area, leave the area. If you feel threatened by hunting activities, leave the area, call 911 immediately and then report the occurrence to the ICP Safety office at 269-781-1913.

For vacuum truck operation guidelines, please refer to revision 4 of the HASP.

Work activities at Mile Post 8.25, Islands 1, 2, and 3, will follow approved Hazard Assessment and Action Plan.
Work activities at Echo Island will follow approved hazard assessment.

Personal Protection Equipment required includes hardhat, safety glasses, steel-toe boots, and high visibility vests. Wear breathable disposable suits unless there is a risk of saturation (i.e. newly found pools of oil) then wear disposable chemical resistant suits during cleanup activities where the risk of contamination is involved. PFDs are required when working within 10 feet of water. Hardhats shall be worn based on the results of the Hazard Assessment. This would include where hazards exist from falling or flying objects (i.e. tree branches) or from other harmful contacts or exposures.

Approved decontamination solutions are Simple Green, Core Citrus, and mild soap such as Dawn.

Equipment and boat decontamination activities will require the use of breathable disposable suits unless there is a risk of saturation (i.e. newly found pools of oil) then wear disposable chemical resistant suits, barrier covers on boots, or chemical resistant boots. Appropriate gloves (i.e.; nitrile) are required when there is hand exposure to detergent or solvents designed for equipment and boat decontamination. Individuals performing decontamination activities when there is product being sprayed for equipment or boats will wear a half-mask respirator equipped with a dual cartridge for organic vapor. The change out schedule for cartridges is every 8 hours. When power washers are used, all employees in the decontamination zone will wear safety glasses and face shields. Contaminated clothing will be removed from the outermost layer and turned inside out while removing. Gloves will be removed last. Contaminated clothing and debris will be collected and bagged for proper disposal. Skin surfaces will be rinsed with a mild detergent, such as Dawn dish soap or diluted Simple Green, and rinsed thoroughly.

In case of severe weather, proper shelter needs to be provided and available for all workers onsite as per Part 2 Section E of the HASP.

Boats: Where boat operations are taking place, speeds must be controlled as to not compromise the integrity of boom. Boat operations must maintain less than a 1 foot wake at all times. Four head gas monitors are required on rescue boats and safety boats. No Wake Zones will be enforced where identified by signage and/or where individuals on foot are working in the water. Take extra caution to ensure boats are not overloaded with personnel and/or equipment.

PPE: When PFD's are required, ensure that they are the outermost layer, with reflective vest under the PFD.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900; Call 269-832 6950
** Please call Medical Unit prior to transport to any facility, if not life threatening. **

Safety orientations will now be held at the ICP facility at 1601 Pratt Avenue. Orientations will be held hourly from 0700-1900 daily. Please review the "ICP Overview with Orientation Position" document located in the Traffic Plan section of the IAP.

In areas that pools of oil or pungent odor are present; an area monitor assessment must be completed to determine PPE requirements.

Gas Detection: Contractors must ensure at least one 4-head gas detector (O2, LEL, H2S, CO) is assigned to each work group in an area using portable tools and equipment.

If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.

1. Incident Name Kalamazoo River/Enbridge Spill		2. Operational Period (Date/Time) From: October 04, 2010, 0700 To: October 08, 2010, 0700		Assignment List ICS 204- EPA	
3. Branch DECON Branch		4. Division/Group/Staging N/A			
5. Operations Personnel					
	Name	Affiliation	Contact # (s)		
Operations Section Chief:	Brian Kelly	US EPA	734-740-9019		
	Mike Alexander	MDNRE	517-281-3110		
	Mike Moeller (10/4-10/6)	Enbridge	701-240-5672		
	Brad Shamla (10/7)	Enbridge	403-461-2681		
	Theresa Holz, Deputy	US EPA	312-802-0676		
	Mark Ducharme, Deputy	MDNRE	269-370-3635		
	Dean Rawson, Deputy	Enbridge	219-381-5350		
Branch Director:	Ed Blanchard, Deputy	O'Brien's/Enbridge	985-209-1131		
	Chris Jump	US EPA	785-393-3779		
	Randy Kizer	O'Brien's/Enbridge	251-583-6487		
Division/Group Supervisor/STAM:	John Metts, Deputy	O'Brien's/Enbridge	803-665-9769		
	N/A	N/A	N/A		
6. Resources Assigned "X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# of Persons	Reporting Info/Notes/Remarks	
	Frac City- John Metts (O'Brien's/Enbridge)	786-863-0050	1 US EPA		
	C0.5: Justin Wall (O'Brien's/Enbridge)	404-323-7473	2 START		
	Division A/B: Larry Trujillo (O'Brien's/Enbridge)	217-369-4053	3 Enbridge		
			98 Contractors Frac-City		
			12 Contractors Division A		
			37 Contractors at C0.5		
			8 Contractors at Yard 4 Cell 2		
7. Work Assignments					
Continue to look for inefficiencies and change as necessary.					
Frac City: John Metts (O'Brien's/Enbridge) 786-863-0050 Frac Tank, Vac Truck and Roll Off Box DECON is ongoing at Frac Tank City, Daylight hours only.					
C0.5: Justin Wall (O'Brien's/Enbridge) 404-323-7473 Boom, Boats and small equipment decon is operational at the central DECON Facility at C0.5. Staging area is open for roll off boxes and other equipment.					
Division A/B: Larry Trujillo (O'Brien's/Enbridge) 217-369-4053 Large equipment can be decontaminated at either A or Yard 4 Cell 2 Site.					
All sites are prepared to handle final DECON.					
For US EPA Personnel: 1. Monitor health and safety. 2. Observe DECON activities. 3. Evaluate and provide recommendations for operations.					

8. Special Instructions

Remove gloves last during personal DECON. Proper sequence is essential before eating.

DECON group operation division supervisors and field leaders to complete ICS 210 status change for equipment to include the following information:

- Company who owns equipment.
- Name of person who directed equipment to DECON.
- Accurate description of item(s) including VIN # / Serial Number / Company Tagging # (anything that specifically identifies the equipment).
- If operations expect equipment will permanently be demobilized, write the following statement on the 210 – “Perform final decontamination and complete DECON – D1 – Planning to initiate 221 EM process” After operations completes 210 form, insert one copy into a packing slip and attach it to equipment.
- Location where equipment is staged after final decontamination has been completed.

DECON locations are to be utilized as follows:

- Division A Site – Use for final decontamination of all heavy equipment, small equipment, and materials for Divisions A and B – No vacuum truck / tanker truck cleaning at this location.
- Frac Tank City – Use for final decontamination of Frac tanks, tanker trucks, vacuum trucks and items that require confined space entry.

Final DECON will only be conducted during daylight hours.

All vacuum boxes and roll off boxes will be transported and consolidated to C0.5.

SAFETY INSTRUCTIONS:

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For vacuum truck operation guidelines, please refer to revision 4 of the HASP.

At Frac Tank City SCBA shall be utilized by personnel performing initial opening of hatches on the following storage vessels:

- Frac tanks within the defined heating / oil recovery area.
- Frac tanks within the defined confined space entry area.
- Tanker trucks within the defined final DECON area.

At Frac Tank City the following procedure shall be used for initial opening of hatch or rear doors on vacuum trucks:

- Approach the hatch to be opened with a calibrated 4 gas monitor and a benzene monitor.
- Personnel performing this task must wear a full face respirator with organic vapor cartridge.
- Slightly crack open the hatch and take H2S, LEL, Oxygen, CO and benzene readings.
- If readings are greater than 10 ppm H2S, 10% LEL, 0 CO and 25 ppm benzene then personnel shall close the hatch and utilize SCBA prior to opening the hatch.

Frac City Operations - Respiratory protection may be required depending on periodic monitoring results. Wear a half-mask respirator equipped with an organic vapor cartridge when 0.5ppm benzene is detected. Wear a full-face respirator equipped with an organic vapor/acid gas cartridge when benzene is at 5ppm to 25ppm.

Review Industrial Hygiene Plan for L6B Marshall Spill of the Health and Safety Plan. Follow the work/rest schedule as appropriate for the heat index.

PPE: When PFD's are required, ensure that they are the outermost layer, with reflective vest under the PFD.

Medical Unit located at Enbridge Incident Command Post located at 1601 Pratt Avenue. Staffed 0700-1900; Call 269-832 6950

**** Please call Medical Unit prior to transport to any facility, if not life threatening. ****

Safety orientations will now be held at the ICP facility at 1601 Pratt Avenue. Orientations will be held hourly from 0700-1900 daily. Please review the "ICP Overview with Orientation Position" document located in the Traffic Plan section of the IAP.

If you see dead or alive wildlife impacted by the oil, call the Enbridge Oil Spill Hotline at 800-306-6837.



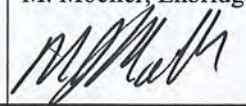
9. Communications (radio and/or phone contact numbers needed for this assignment)

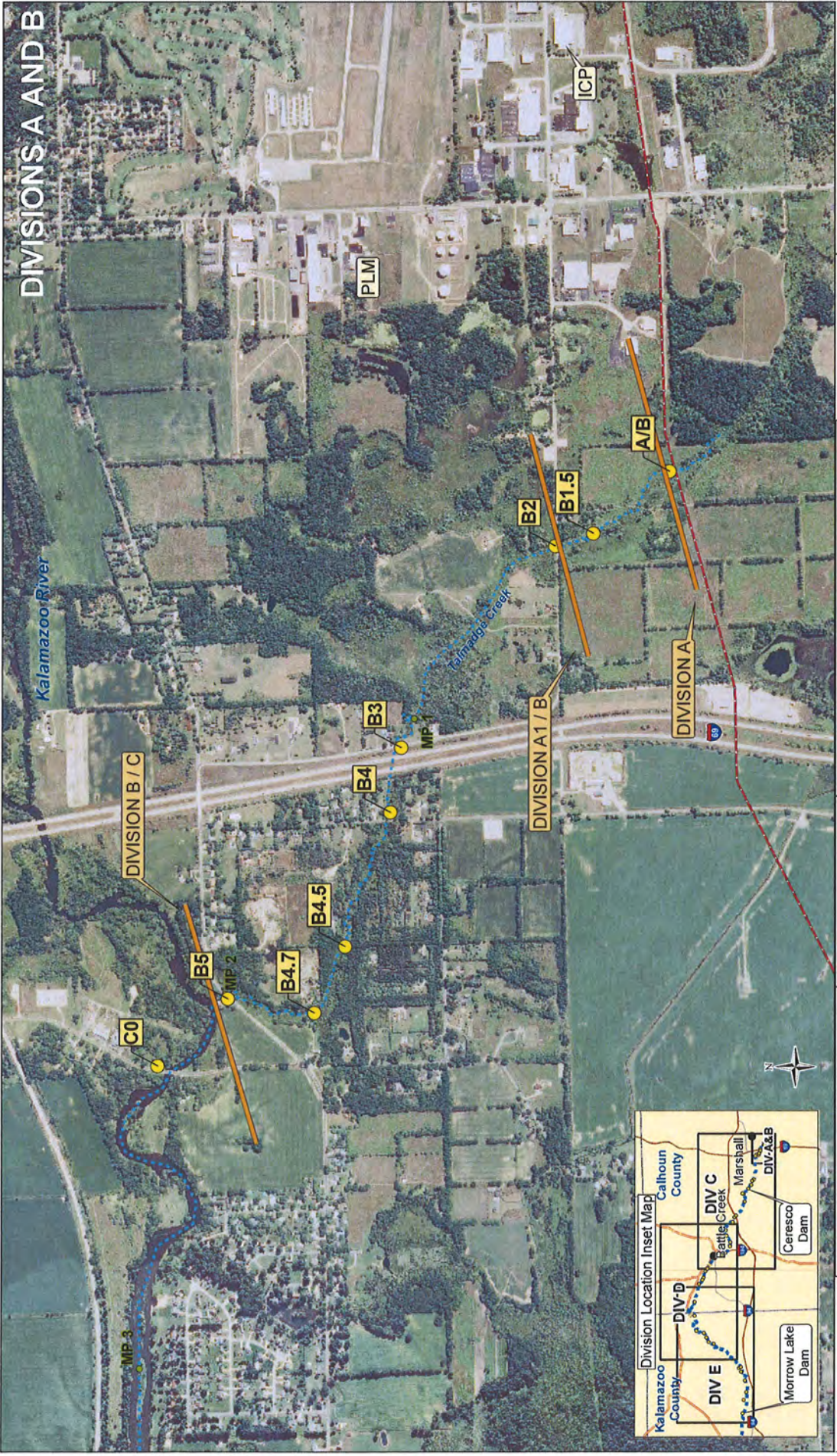
Refer to ICS 205a for phone list.


Incident Command Safety Office: 269-781-1913

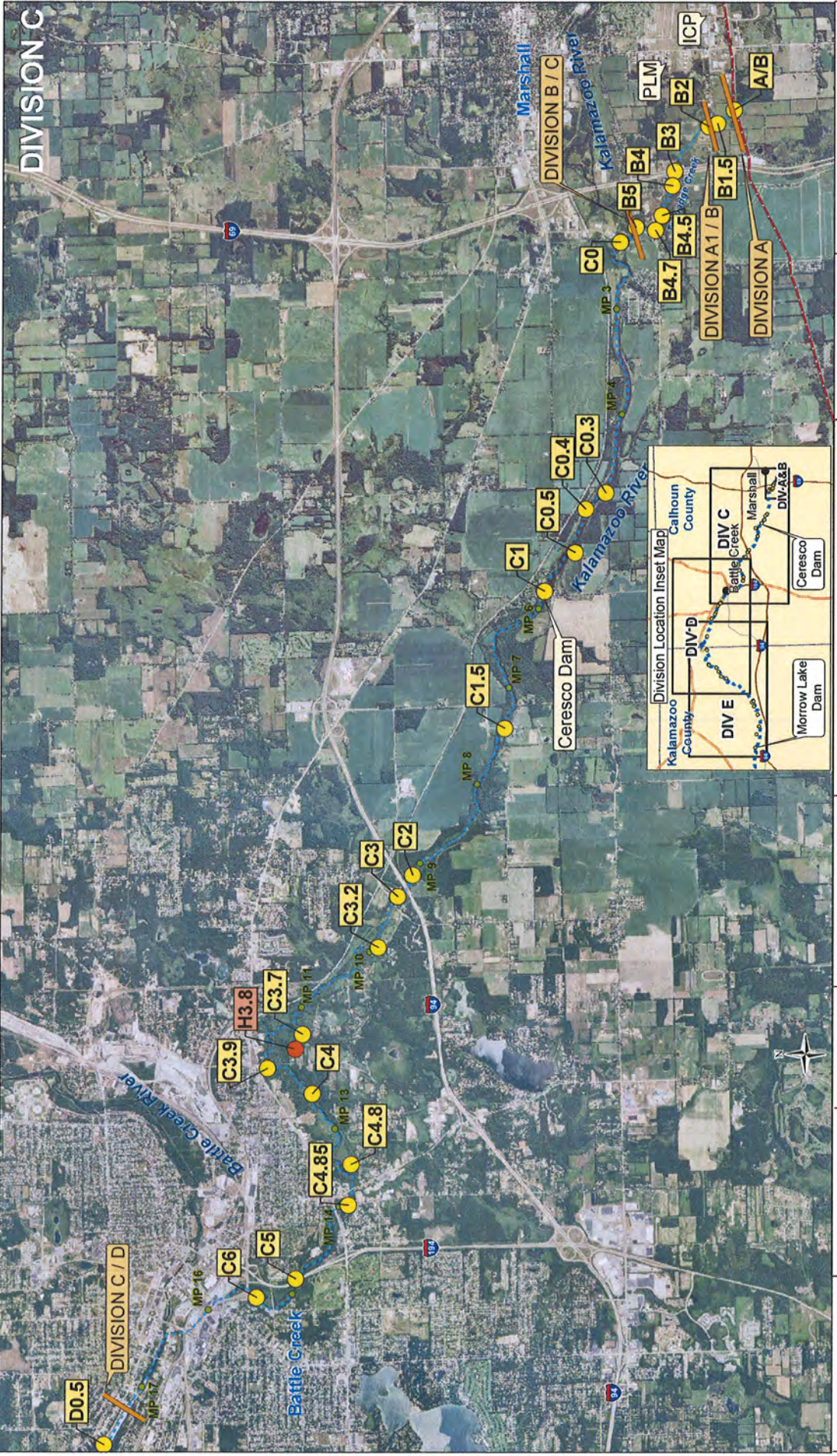
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Emergency Communications: USE IAP Medical Plan/IAP Phone list. Dial 911 for Medical Emergency

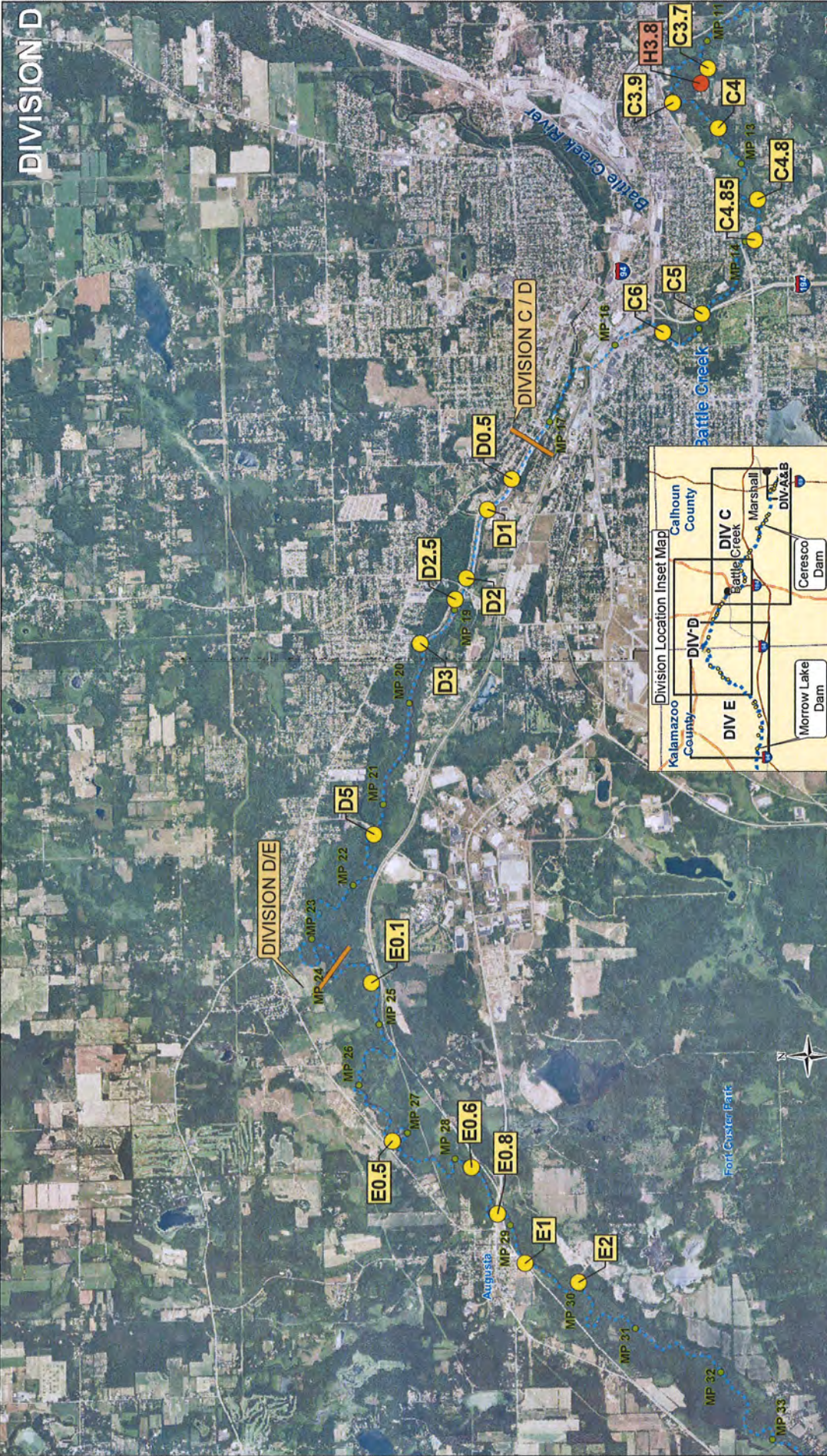
10. Prepared by C. Harris, Man Power/Enbridge 	Date/Time 10/2/2010 1254	11. Reviewed by (PSC) S. G. Kastensmidt, O'Brien's/Enbridge 	Date/Time 10/2/2010 1300	12. Reviewed by (OSC) M. Moeller, Enbridge 	Date/Time 10/2/2010 1305
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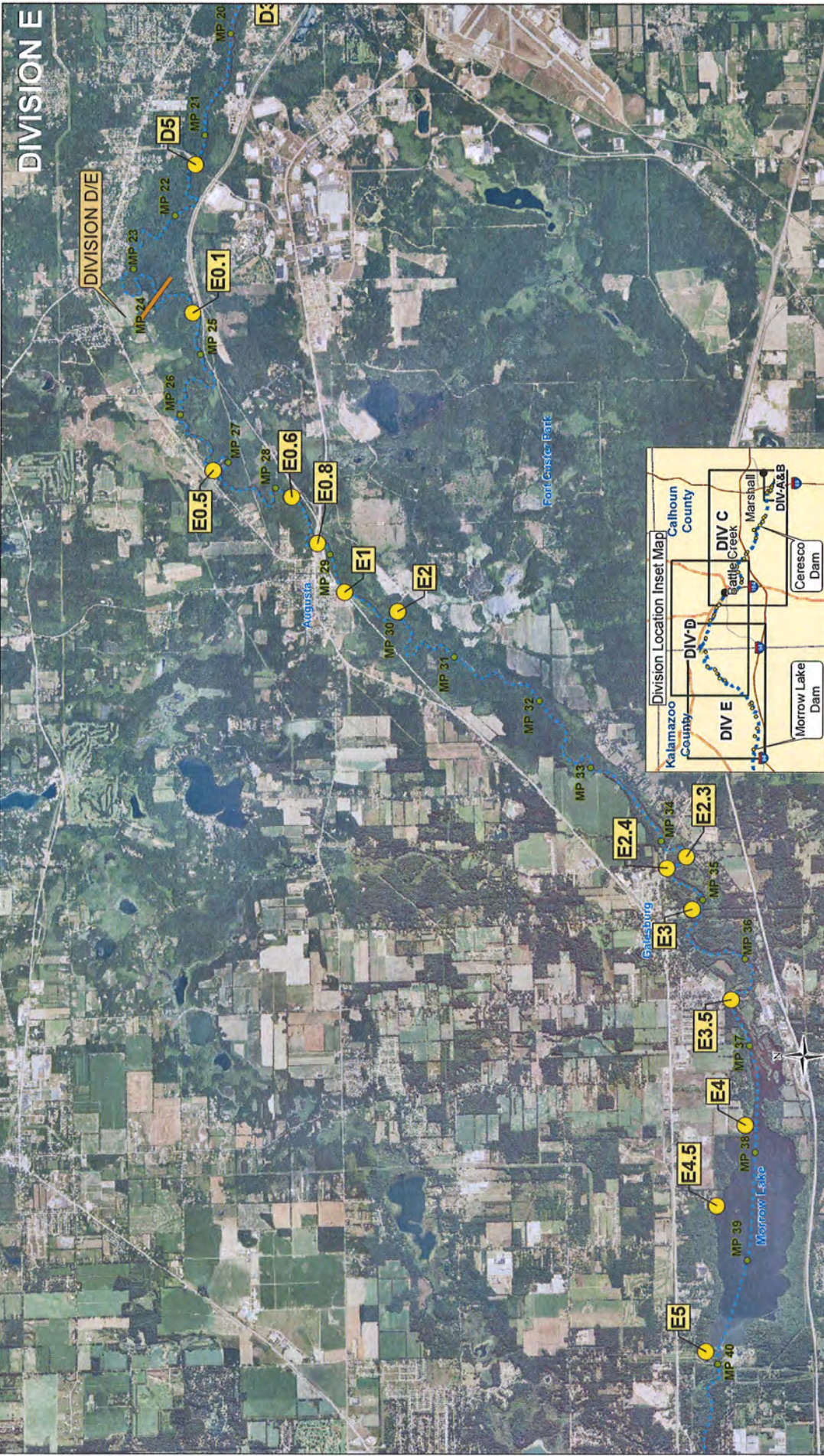
<p>ENBRIDGE</p>	<p>FOR OFFICIAL USE ONLY</p>	<p>Prepared by:  Natural Resources Engineering Co. 715-395-5880</p>	<p>Enbridge Energy, Limited Partnership Line 6B MP 608 - Marshall, MI DIVISIONS A AND B</p>	<p>DATE ISSUED: Oct. 3, 2010 DATE REVISED: SCALE: 1:6,000 DRAWN BY: NMS/JA/MAD SERIES: IAP DIVISION MAPS</p>	<p>CONTAINMENT SITES DIVISIONS A AND B ENBRIDGE PIPELINE OIL SPILL KALAMAZOO AND CALHOUN COUNTIES, MICHIGAN</p>
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	Legend Enbridge Pipeline River Centerline Division Boundary Containment Site Helicopter Location	Prepared by: Natural Resources Engineering Co. 715-395-5680	FOR OFFICIAL USE ONLY	Enbridge Energy, Limited Partnership Line 6B MP 608 - Marshall, MI Kalamazoo River IAP DIVISION C	DATE ISSUED: Oct. 3, 2010 DATE REVISED: SCALE: 1:27,000 DRAWN BY: NMS/JAM/AD SERIES: IAP DIVISION MAPS	CONTAINMENT SITES DIVISION C ENBRIDGE PIPELINE OIL SPILL KALAMAZOO AND CALHOUN COUNTIES, MICHIGAN
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DIVISION E

DIVISION D/E

	<p>Legend</p> <ul style="list-style-type: none"> Enbridge Pipeline River Centerline Division Boundary Containment Site Helicopter Location 	<p>FOR OFFICIAL USE ONLY</p>	<p>Prepared by:</p> <p>Natural Resources Engineering Co. 715-395-3660</p>	<p>Enbridge Energy, Limited Partnership Line 6B MP 608 - Marshall, MI Kalamazoo River IAP DIVISION E</p>	<p>DATE ISSUED: Oct. 3, 2010 DATE REVISED: SCALE: 1:27,000 DRAWN BY: NMS/JAM/AD SERIES: IAP DIVISION MAPS</p>	<p>CONTAINMENT SITES DIVISION E ENBRIDGE PIPELINE OIL SPILL KALAMAZOO AND CALHOUN COUNTIES, MICHIGAN</p>	<p>0 10,000 Feet</p>	<p>0 10,000 Feet</p>
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**KALAMAZOO RIVER / ENBRIDGE SPILL
OPERATING LOCATIONS**

Unified Command Post

1601 Pratt Ave.
Marshall, MI 49068

Staging Area 1 (Closed)

1612 Brooks Dr.
Marshall, MI 49068

Staging Area 2 (Closed)

1605 Brooks Dr.
Marshall, MI 49068

Staging Area 3

11280 E. Michigan Ave.
Battle Creek, MI 49014

Staging Area 4

15514, A Drive North (Next to Church)
Marshall, MI 49068

Brooks Field

1243 S. Kalamazoo Ave.
Marshall, MI 49068

Battle Creek Community Relations Office

77 E. Michigan Ave.
Battle Creek, MI 49014

Marshall Community Relations Office

333 S. Kalamazoo Ave.
Marshall, MI 49068

Wildlife Response Center

14998 Old 27 N
Marshall, MI 49068

Frac Tank City

16 Mile Road and Division Drive
Marshall, MI 49068

Kalamazoo River/Enbridge Spill Operating Locations

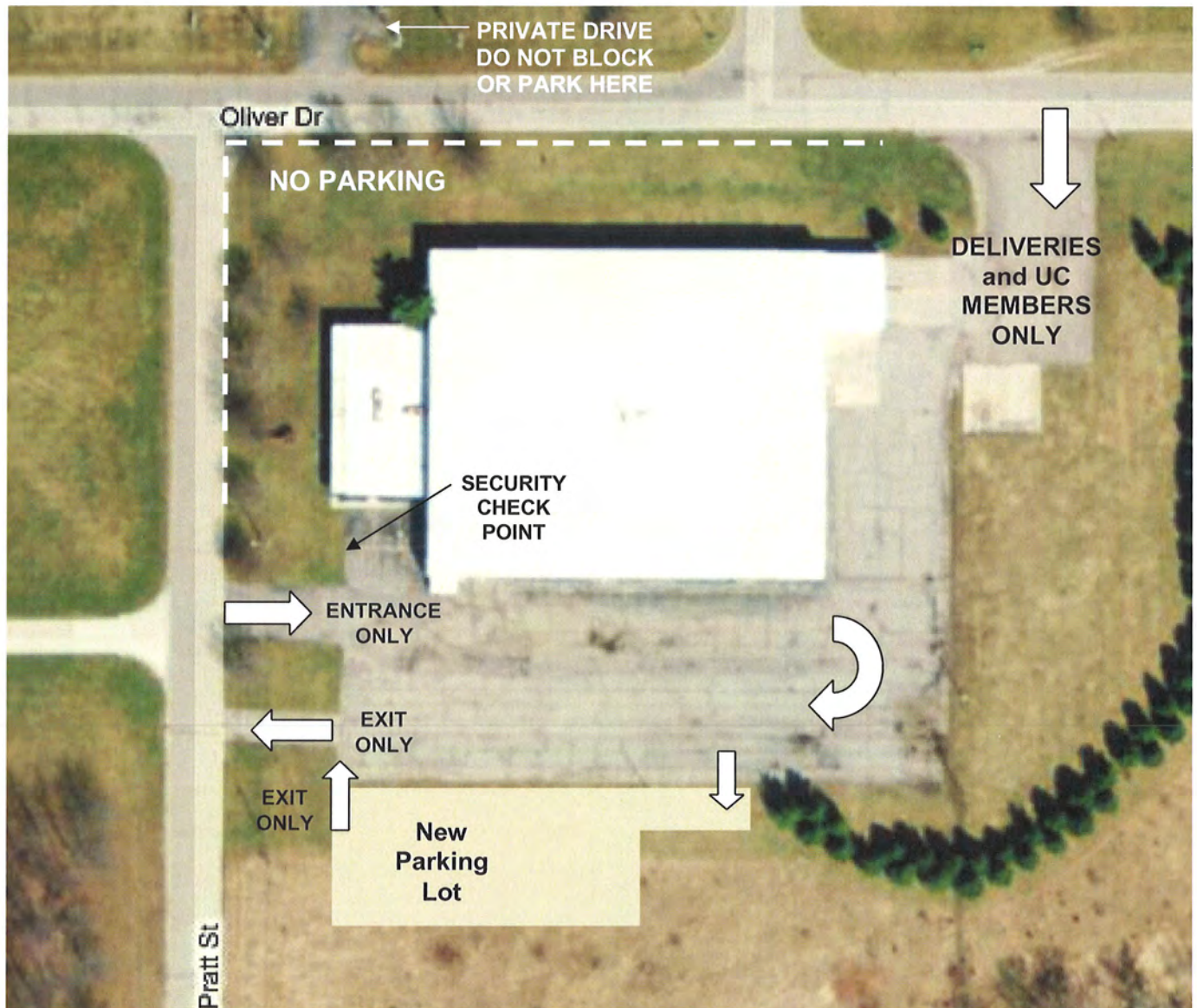
Operating Location	Lat	Long	Physical Location	City	Lat	Long
	Physical Location				Access Road	
Unified Command Post	42.246	-84.957	1601 Pratt Ave	Marshall		
Brooks Field	42.253	-84.961	1243 S. Kalamazoo Ave	Marshall		
Battle Creek Community Center	42.315	-84.178	77 E. Michigan Ave	Battle Creek		
Marshall Community Center	42.269	-84.964	333 S. Kalamazoo Ave	Marshall		
Wildlife Response Center	42.289	-84.964	14998 Old 27	Marshall		
(Closed) Staging Area 1	42.244	-84.968	1612 Brooks Dr	Marshall		
(Closed) Staging Area 2	42.244	-84.968	1605 Brooks Dr.	Marshall		
Staging Area 3	42.294	-85.075	11280 E. Michigan Ave	Marshall		
Staging Area 4	42.257	-84.993	15514, A Drive North	Marshall		
A/B	42.243	-84.975				
B1.5	42.245	-84.977	Division Dr	Marshall		
B2	42.247	-84.977	Division Dr	Marshall		
B3	42.251	-84.985	16 Mile Road	Marshall		
B4	42.252	-84.988	15 1/2 Mile Road	Marshall		
B4.5	42.253	-84.993	Tau Road	Marshall	42.250	-84.994
B4.7	42.254	-84.996	A Dr N	Marshall		
B5	42.257	-84.995	A Dr N	Marshall		
C0	42.258	-84.998	15 Mile Road	Marshall	42.280	-85.069
C0.3	42.261	-85.043	A Dr	Marshall	42.254	-85.045
C0.4	42.264	-85.046	C Dr, Oliver Access	Ceresco	42.271	-85.056
C0.5	42.267	-85.054	12 Mile Rd	Ceresco	42.265	-85.061
C1	42.270	-85.061	Main Street	Ceresco		
C1.4	42.277	-85.070	E Dr N	Ceresco	42.280	-85.087
C1.5	42.276	-85.085	D Dr. N	Ceresco		
C2	42.288	-85.111	F Dr N	Battle Creek	42.291	-85.106
C3	42.290	-85.116	G Dr. N	Battle Creek		
C3.2	42.293	-85.124	G Dr. N	Battle Creek		
C3.7	42.304	-85.140	River Rd (/E of Raymond Rd)	Emmett		
C3.9	42.307	-85.146	Raymond Rd E (S of Columbia E)	Battle Creek		
C4	42.302	-85.150	Raymond Rd	Battle Creek	42.300	-85.145
C4.8	42.297	-85.163	S. River Rd & Overton St	Battle Creek	42.297	-85.161
C4.85	42.298	-85.170	6 1/2 Mile Rd (SW of Beadle Lake Rd.)	Battle Creek		
C5	42.305	-85.183	Fonda Ave	Battle Creek		
C6	42.310	-85.187	Riverside Dr	Battle Creek		
D0.5	42.331	-85.213	Jackson Road	Battle Creek		
D1	42.334	-85.218	Jackson Road	Battle Creek		
D2	42.337	-85.231	Jackson Road	Battle Creek		
E0.1	42.351	-85.303	Custer Drive	Augusta		
E0.5	42.349	-85.330	Augusta Rd	Augusta	42.349	-85.332
E0.6	42.338	-85.337	Fort Custer Drive	Augusta		
E0.8	42.335	-85.345	Fort Custer Drive	Augusta		

Operating Location Name	Lat	Long	Physical Location	City	Lat	Long
	Physical Location				Access Road	
E1	42.331	-85.354	S. Church Street	Augusta		
E2	42.324	-85.358	Fort Custer Drive	Augusta	42.323	-85.355
E3	42.286	-85.413	Michigan Ave	Galesburg	42.289	-85.412
E3.5	42.280	-85.429	S. 35th Street	Galesburg		
E4	42.279	-85.452	Michigan Ave	Galesburg	42.289	-85.445
E4.5	42.283	-85.466	Michigan Ave	Kalamazoo	42.288	-85.464
E5	42.285	-85.493	Michigan Ave at Morrow Lake Dam	Kalamazoo	42.288	-85.493

Updated as of 10/2 - 1030

1. Incident Name	2. Operational Period (Date / Time)	Traffic Plan
Kalamazoo River/Enbridge Spill	From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	

Traffic Safety Alert for Parking at ICP, 1601 Pratt Avenue



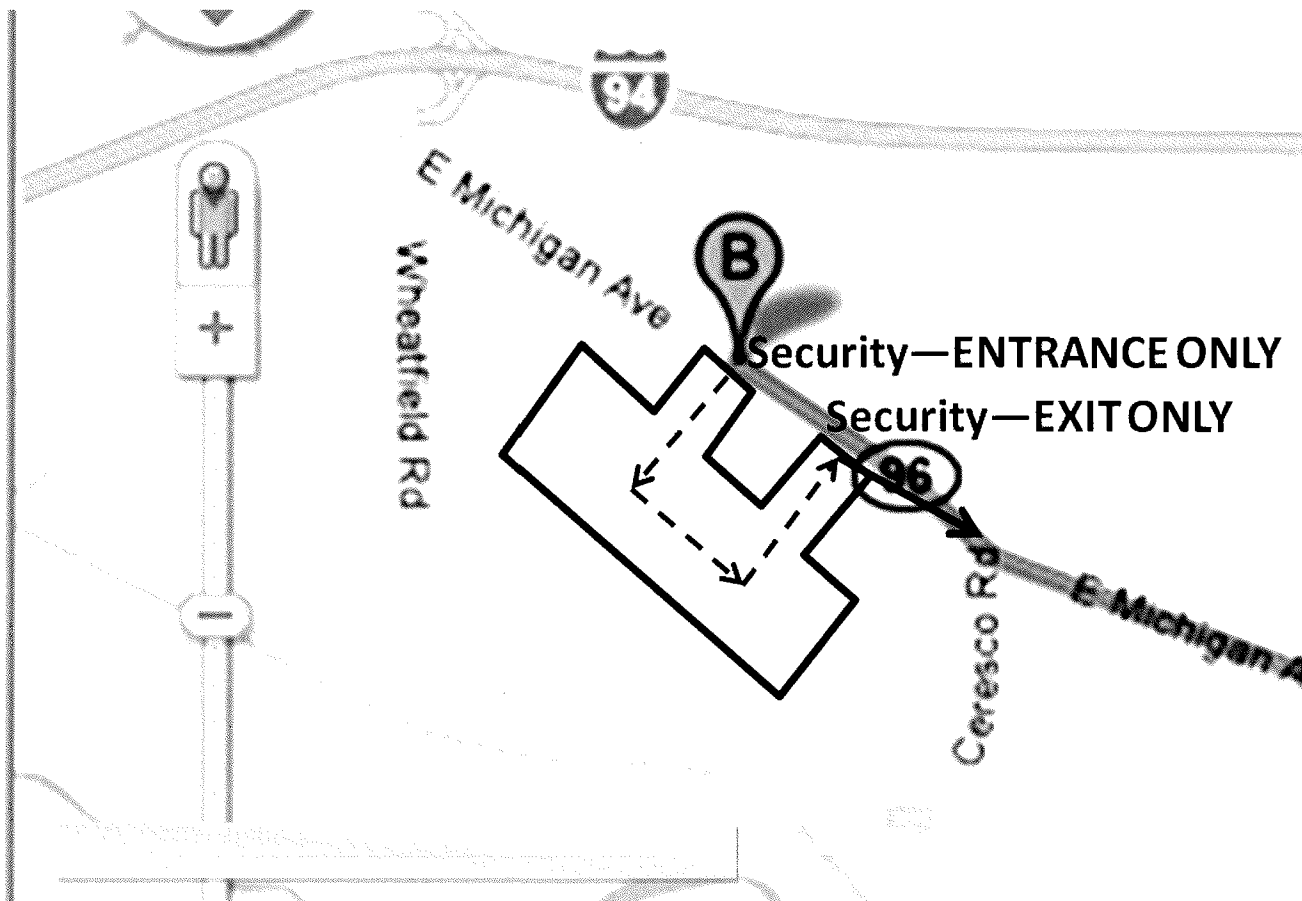
Traffic Safety Alert for Parking at ICP, 1601 Pratt Ave

- Slow speeds are imperative at all times.
- There is very limited parking with two-way traffic and pedestrian traffic. Watch vehicle speeds.
- Due to the pedestrian traffic, UC members and deliveries only will be allowed at the back entrance.
- Everyone must check in at the Security Check Point as shown at the Pratt Avenue entrance.

Any further questions or concerns, contact the Logistics Section Chief.

1. Incident Name	2. Operational Period (Date / Time)	Traffic Plan
Kalamazoo River/Enbridge Spill	From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	

Traffic Safety Alert for Staging Area 3

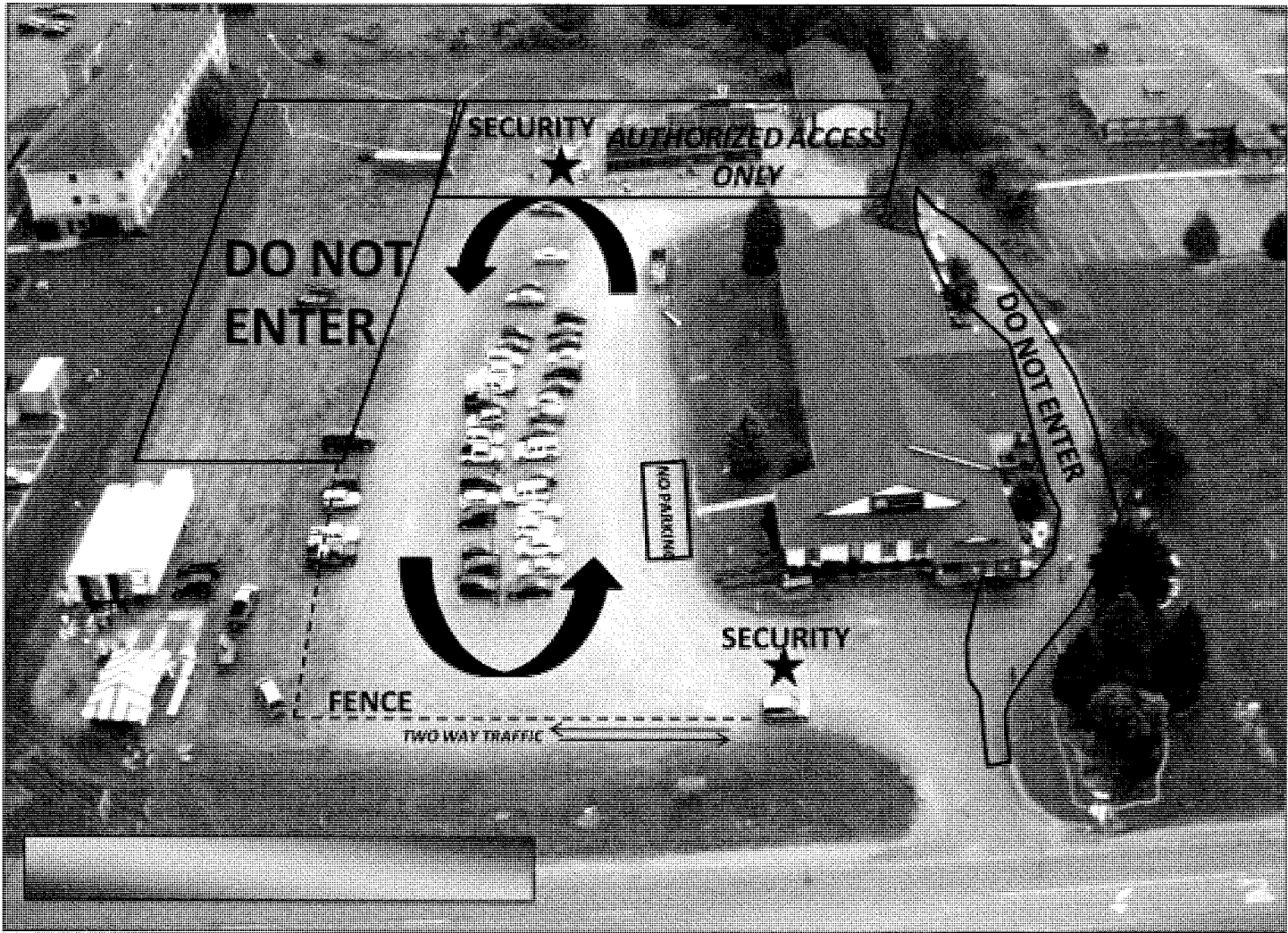


Traffic Safety Alert for Staging Area 3

- B** 11280 E Michigan, Battle Creek, MI 49014
- No public access to Staging Area 3. Authorized access only. Open 24 hours.
 - Security located at entry and exit points.
 - Right turn only when exiting out of Staging Area 3.
 - One way traffic within Staging Area 3. Speed is 5 miles/hour. See above diagram for traffic flow.
 - Use caution when backing vehicle out.
 - Heavy traffic flow is 7 am and 7pm as change in shifts occurs at these times.
 - Level D PPE required at Staging Area 3 when walking around site. Required attire: Steel-toed shoes, hard hat, safety vest, and safety glasses.

Map of Staging Area 3 is not drawn to scale.

Any further questions or concerns, contact the Logistics Section Chief.

1. Incident Name	2. Operational Period (Date / Time)	Traffic Plan
Kalamazoo River/Enbridge Spill	From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	
Traffic Safety Alert for Wildlife Response Center		
		
Traffic Safety Alert for Wildlife Response Center		
Location: Wildlife Response Center, 14998 Old US 27 North, Marshall, MI 49068		
Any further questions or concerns, contact the Logistics Section Chief.		
Prepared by: Stacey Dew, Enbridge <i>SMD</i>		10/2/2010 8:03 AM

1. Incident Name	2. Operational Period (Date / Time)	Traffic Plan
Kalamazoo River/Enbridge Spill	From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	

Driving Directions from Battle Creek, MI to Marshall, MI



Prepared by: Stacey Dew, Enbridge *SMD*

10/2/2010 8:03 AM

1. Incident Name	2. Operational Period (Date / Time)	Traffic Plan
Kalamazoo River/Enbridge Spill	From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	

Driving Directions from Battle Creek, MI to Kalamazoo, MI

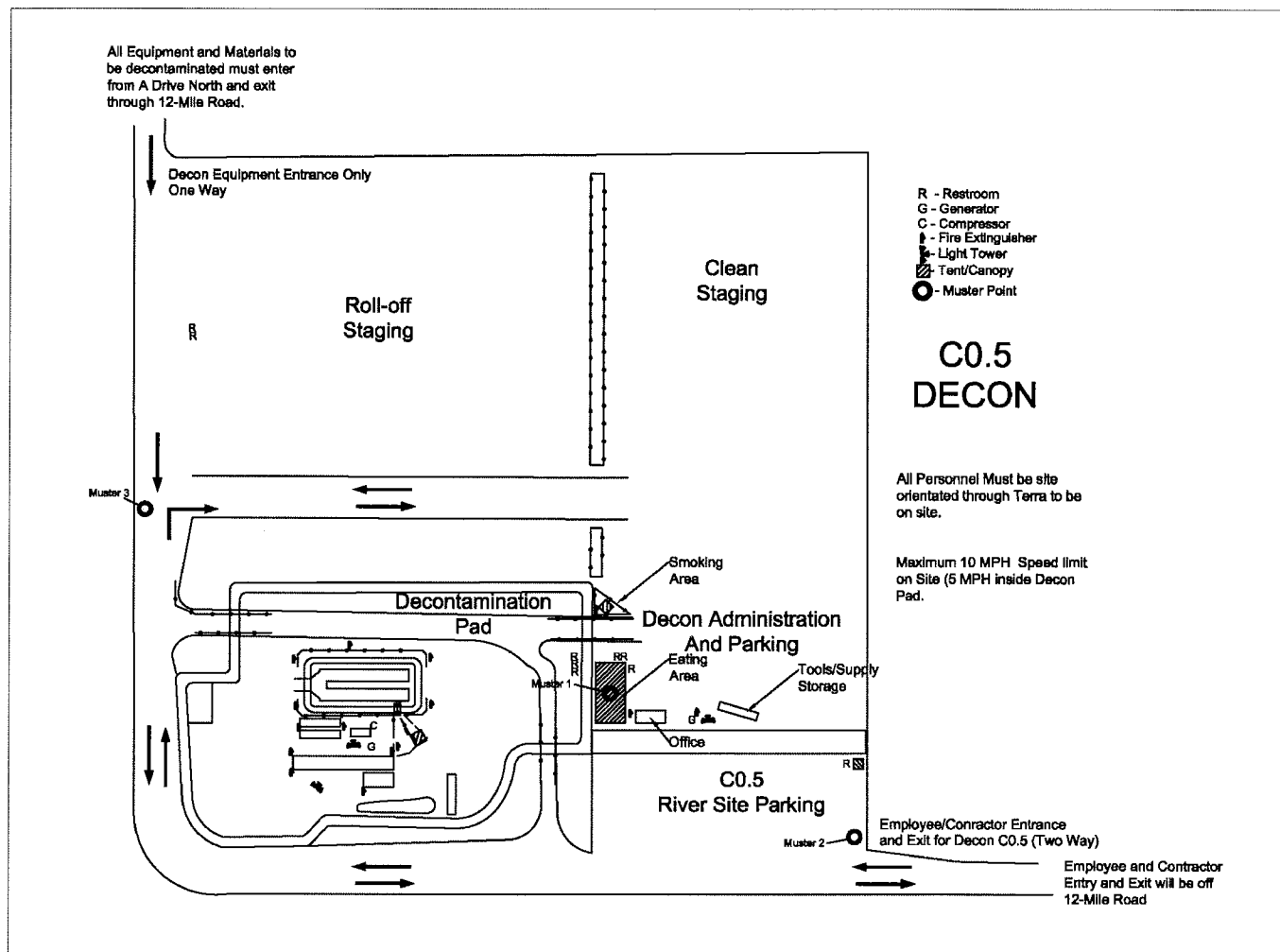


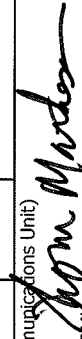
Prepared by: Stacey Dew, Enbridge *smn*

10/2/2010 8:03 AM

1. Incident Name	2. Operational Period (Date / Time)	Traffic Plan
DECON C0.5	From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	

DECON C0.5



INCIDENT RADIO COMMUNICATIONS PLAN			1. Incident Name Kalamazoo River / Enbridge Spill		2. Date/ Time Prepared 10/02/2010 09:20 hrs		3. Operational Period Date/Time From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	
4. Basic Radio Channel Utilization Mode: W=Wideband Analog, N=Narrowband Analog, D=Digital, M=Mixed								
Radio Type/Cache	Channel	Function	Frequency	Tone	Assignment	Remarks		
Motorola Astro XTS 5000	14	Monitoring	RX: TX:		LOGS/COMMS - 2 Radios, 1 Base Unit	Make sure your Radio is set to G EVENT 14. Return the Radio to Logistics.		
Motorola Astro XTS 5000	14	IC Comms	RX: TX:		IC - (EPA) 2 Radios	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	IC Comms	RX: TX:		IC - (Enbridge) - 1 Radio	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	Safety Comms	RX: TX:		SO - (EPA) - 2 Radios	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	Safety Comms	RX: TX:		SO - (Enbridge) - 17 Radios	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	Operations	RX: TX:		OPS - (EPA) - 3 Radios	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	Operations	RX: TX:		OPS - (Enbridge) - 1 Radio	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	Planning	RX: TX:		NOAA - 1 Radio	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	Monitoring	RX: TX:		Security - 4 Radios	Make sure your radio is set to G EVENT 14. Return the radio to Logistics.		
Motorola Astro XTS 5000	14	Logistics	RX: TX:		LOGs - (Enbridge) - 3 Radios	Make sure your Radio is set to G EVENT 14. Return the Radio to Logistics.		
Motorola Astro XTS 5000	14	Logistics - EPA	RX: TX:		Medical Unit - 1 Radio	Make sure your Radio is set to G EVENT 14. Return the Radio to Logistics.		
Motorola Astro XTS 5000	15	Operations	RX: TX:		Wildlife Damage Assessment Branch - 18 Radios, 1 Base Unit	Make sure your Radio is set to G EVENT 15. Return the Radio to Logistics.		
Motorola Astro XTS 5000	28	Life Care (EMS)	RX: TX:		Life Care - 2 Radios	Make sure your Radio is set to H EVENT 28. Return the Radio to Logistics.		
5. Prepared by (Communications Unit)  Thomas Matheson, COM								

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
Abdallah, Muhammad	Supervisor	(985) 686-0016	Garner	muhtad.ad@yahoo.com
Abdoulafia, Isaac		(281) 850-2153	START/USEPA	isaac.aboulafia@mecx.net
Abukhodair, Bassam	Logistics	(218) 393-6402	Enbridge	Bassam.Abukhodair@enbridge.com
Abundiz, David		(713) 296-9354	Enbridge	david.abundiz@enbridge.com
Acker, Eric	NRDA Group & Wildlife Support Group	(309) 791-2864	USFWS	erik_acker@fws.gov
Adams, Cynthia	Logistics Operations	(701) 520-0570	Manpower	cynthia.adams@enbridge.com
Adams, Rich		(218) 269-1369	Enbridge	rich.adams@enbridge.com
Adams, Thomas	USFWS	(979) 292-5642	USFWS	adams.thomas@fws.gov
Aguilera, Jose		(773) 621-0747	Weston Solutions	jaguilera@envirdesigni.com
Airato, Scott		(312) 596-4431	Federal Energy Regulatory Commission	scott.airato@ferc.gov
Al-Ashari, David		(517) 335-9935	DTMB	alasharid@michigan.gov
Albaugh, Jeff		(269) 967-8807	Marshall Township	jalbaugh@calhouncountymtmi.gov
Albert, Jeanne	Cost Management	(218) 391-2931	Unified Command	jeanne.albert@enbridge.com
Albiston, Cindi		(218) 721-2652	Enbridge	cynthia.albiston@enbridge.com
Albright, Maria	GIS	(269) 967-5162	MDNRE	albrightm@michigan.gov
Alcaraz, Ernesto	Resource Unit	(773) 450-3360	Burns/Enbridge	
Aleknavicius, Al	River Branch East Director (PM) - Enbridge / River Branch West Director (PM) - Enbridge	(218) 591-2818	Enbridge	al.aleknavicius@enbridge.com
Alexander, Mike	Operation Chief	(517) 281-3100	MDNRE	alexanderml@michigan.gov
Ali, Moazzam		(518) 542-0141	US EPA - DS3	ali.moazzam@epa.gov
Allen, Cheryl		(312) 802-0680	EPA	allen.cheryl@epa.gov
Allison, Hui	Community Center		Enbridge	allison.hui@enbridge.com
Allstun, K.	Floodplain Team 2	(573) 624-0192	Not Available	
Almos, Ally	IT/Planning	(913) 683-1286	Burns & McDonnell	aolmos@burnsmcd.com
Altizer, John	Safety	(417) 593-4500	Enbridge/O'Brien's	
Alvarez, Robert MST1		(609) 351-8520	USCG	alvarez.robert@uscg.mil
Alvarez, Tom	PIO	(413) 658-4386	USFWS	tom_alvarez@fws.com
Ambrosio, Lorie	Planning Section Resource Unit	(248) 798-4089	Weston	lorie.ambrosio@westonsolutions.com
Anderson, Irecka	Photo Security	(517) 455-8544	DK Security	reckaanderson@yahoo.com
Anderson, Justin		(269) 548-7784	Enbridge	Justin.anderson@enbridge.com
Anderson, Keith		(218) 269-2745	Enbridge	keith.anderson@enbridge.com
Anderson, Ryan		(920) 988-7931	Enbridge	ryan.anderson@enbridge.com
Anderson, Tim	Oil Recovery and Cleanup Operation & Maintenance Branch Deputy	(309) 830-1263	Enbridge	timothy.anderson@enbridge.com
Andrews, Gary		(678) 733-1621	UPEPA	andrews.gary@epa.gov
Andy, Adora		(202) 527-5866	USEPA	andy.adora@epa.gov
Angerhoffer, Matt	Stantec Herp Team 1	(608) 225-1346	Enbridge/Stantec	
Anthony, Leslie		Not Available	Hi-Tech Bldg Services	
Appasamy, Reshma	Human Resource	(780) 271-8134	Enbridge	reshma.appasamy@enbridge.com
Appolapolo, Isaac		(541) 863-0974	MFC	de10mile@gmail.com
Approvato, Valerie		(908) 420-4503	EPA	
Ardnt, Rob	HRM Aquatic Team 2	(248) 514-6365	HRH	robertjardnt@gmail.com
Arrington, Mark	Division B, Staging Area 4 Site Inspector	(251) 802-9120	Enbridge	mark.arrington@enbridge.com
Arroys, Marco		(312) 890-9670	USEPA	arroys.marco@epa.gov
Atwood, Rita	Field	(708) 328-9226	Burns & McDonnell	
Avalos, Jony	Security	(616) 238-1180	DK Security	jony_avalos@yahoo.com
Baby, Sara		(269) 832-2834	Binder Park Zoo	SaraNova8@yahoo.com
Backor, Ben	IT	(713) 818-4241	Enbridge	ben.backor@enbridge.com
Bacon, Ronald		(810) 441-6020	Superior Environmental	rbacon@superiorenvironmental.com
Baillie, MST2 Carol	Response Supervisor	(609) 351-7153	USCG	Not Available
Baker, Paul	Incident Commander	(269) 744-6934	Kalamazoo OEM	PRBake@kalcounty.com
Bakkila, Michelle		(906) 370-9906	US EPA - START	
Baldwin, Jason		(517) 490-9523	National Guard	jason.baldwin@us.army.mil
Baldwin, Kevin	Planning Section Situation Unit	(262) 287-7553	Enbridge/O'Brien's	enbridgeiap@enbridge.com
Balhoff, Mark	Planning Section Resource Unit Staffing			
Ball, Stephen		(404) 229-9513	USEPA	stephen.ball@epa.gov
Ballo, Frank		(269) 806-6137	MDNRE	ballof@michigan.gov
Banet, Jacklyn	Floodplain Team 3	(812) 989-3602	USFWS	
Banks, Jerry	Supervisor	(979) 922-3664	Garner	
Barber, Jame	Roll-Off Assistant	(850) 728-4948	EQ	
Barham, Dave	Source Area/Talmadge Creek	(616) 406-8894	AECOM/Enbridge	
Barkel, Erin	Lab	(269) 757-2404	New Age Landmark	
Barker, Brad		(985) 381-0697	Enbridge/O'Brien's	bbarker@airbornesupport.com
Barnard, Kenneth	Security	(269) 779-5457	DK Security	
Barrela, Ferdinand	Logistics Warehouse	(847) 417-9272	Weston	f.barrela@westonsolutions.com
Barreagas, Peter		(773) 230-0532	Not Available	
Barrett, David	Region Director	(816) 308-3081	US DOT	david.barrett@dot.gov
Bartlett, Jon		(269) 781-0805	Calhoun County	jbartlette@calhouncountymtmi.gov
Bartos, Myles		(215) 266-7568	USEPA	bartos.myles@epa.gov
Bass, Dean	Air Ops Branch Director	(519) 490-4946	Enbridge	dean.bass@enbridge.com
Bates, Charles	Data Management Division	(979) 575-8273	Enbridge	charles.bates@enbridge.com
Battaglia, Chris	Wildlife Environmental / Damage Assessment Branch Deputy Wildlife Field Recovery & Care Groups	(310) 386-5965	Focus Wildlife	chris@focuswildlife.org
Bayer, Steve		(206) 200-2989	Enbridge	steve.boyer@hillardknowlton.com
Bayles, Pamela		(847) 826-8158	Weston	pambayles@westonsolutions.com
Bays, DJ	Supervisor	(419) 408-0907	Eagle/SWS	dj.bays@eaglesws.com
Beahie, Donald		(269) 924-8391	Fredonia Twsp FD	
Beard, Gladys		(312) 296-0234	USEPA	beard.gladys@epa.gov
Beaster, Karl		(715) 718-1040	Enbridge	karl.beaster@enbridge.com
Beckett, Christopher		(248) 760-8141	Weston	cbeckett@grtusa.com
Beckmann, Ronna		(312) 607-9830	USEPA	beckmann.ronna@epa.gov

SMU

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
Becoat, Gregory		(443) 801-8696	US EPA R3	becoat.gregory@epa.gov
Bedford, Pat	Terrestrial Team 1	(269) 967-4987	Not Available	
Beer, Matthew		(248) 939-7824	START/EPA	
Behrens, John	Division D	(708) 473-7124	US EPA - START	j.behrens@erilc.com
Belanger, Jim	Human Resource	(403) 542-3401	Enbridge	jim.belanger@enbridge.com
Bell, Robert		(281) 850-2300	START/EPA	robert.bell@mecx.net
Beltman, Doug		(303) 588-9332	USFWS	
Benefiel, Jeff	Kalamazoo River Shoreline and Overbank	(980) 297-6026	NRG	jebenefiel@nrg-llc.com
Bennett, Doug	Overbank & Hot Shot Group MP 10.0 to 13.0 Task Force	(306) 485-9295	Enbridge	doug.bennett@enbridge.com
Benoit, Carmen			Enbridge	carmen.benoit@enbridge.com
Benson, Ben		(985) 960-2561	Enbridge/O'Brien's	ben.benson@enbridge.com
Benson, Eric	OPS	(231) 342-0360	Weston/GRT	eric@grtusa.com
Benson, Kris		(218) 348-1177	Enbridge	kristen.benson@enbridge.com
Benson, Pete	Resouce Unit Staging Area 3	(218) 343-1020	Enbridge	pete.benson@enbridge.com
Benson, Pinkney		(708) 745-1562	Weston	pvt123@sbcglobal.net
Benton, Jim	EPA Air - Night	(847) 254-8450	Not Available	
Beodray, Frank	Weston	(440) 336-2595	US EPA - START	frank.beodray@westonsolutions.com
Berecz, Karen	Submerged Oil	(214) 563-5347	Dynamac Start	
Berg, Scott		(517) 899-6291		
Berger, Clifford		(217) 242-7767	USFWS	clifford_berger@fws.gov
Bergschneider, Carol	Cost Unit	(719) 432-6950	US EPA - START	Carol.Bergschneider@westonsolutions.com
Berschback, Scott		(313) 310-4497	NOAA	scott.berschback@noaa.com
Bertagudi, Nick	Stantec Herp Team 3	(319) 382-7332	Enbridge/Stantec	nbtagnozi@nrc-inc.com
Betwig, Steve		(832) 794-8011	Enbridge	steve.betwig@enbridge.com
Bice, Larry	Division C Group 3 MP 10 to MP 12	(985) 502-5942	Enbridge/O'Brien's	larrybice@yahoo.com
Bielinski, Jamie	NOAA NWS	(616) 818-5008	NOAA	Jamie.Bielinski@noaa.gov
Bisch, Stacey		(780) 238-7485	Enbridge	stacy.bisch@enbridge.com
Blair, Cathy	Boat Capt.	(850) 527-3428	Garner	1blair2@gmail.com
Blair, Michael		(440) 537-6185	US EPA - START	michael.blair@westonsolutions.com
Blanchard, Edmond	Operations Deputy	(985) 209-1131	Enbridge/O'Brien's	edblanch@gmail.com
Block, Heather	Security	(616) 293-3914	DK Security	heatherblock@dksecurity.com
Blue, AC Arthur		(504) 473-2541	ISH	aclblue@bellsouth.net
Bodnar, Steve	Security	(616) 822-4051	DK Security	
Bohlmann, Brad	Oil Recovery & Cleanup East Branch Division A Deputy	(218) 390-4962	Enbridge	bradley.bohlman@enbridge.com
Bohrmann, John		(616) 970-9700	Enbridge	j.bohrman@superioreenvironmental.com
Bolender, Gary	Demob Unit Leader	(440) 812-8788	Enbridge/O'Brien's	gbolender@ergss.com
Boley-Morse, Kristine		(269) 781-4867 x42	Calhoun Greenation District	Kristineboley-morse@mamaeol.org
Bolger, Jase		(269) 998-0230	State Representative	jbolger@house.mi.gov
Bono, Dr. Bud		(979) 255-4688	B&B Fire Safety Emergency Response	drbudbono@yahoo.com
Bopp, Michael		(216) 615-4266	OSHA	bopp.michael@dot.gov
Bordson, Matt		(715) 718-1254	Enbridge	matthew.bordson@enbridge.com
Borecz, Karen	Dynamic	(214) 563-5347	Dynamac	
Boring, Chris		(803) 446-7206	NOAA	cboring@researchplanning.com
Borries, Sam		(312) 802-5336	USEPA	borries.samuel@epa.gov
Borseth, Jeffrey	Supply Unit Leader	(734) 740-9012	USEPA	borseth.jeffrey@epa.gov
Bottaglia, Chris	Wildlife Care Group Deputy			
Bouchee, Yolanda		(312) 339-7483	EPA	bouchee.yolanda@epa.gov
Bovitz, Paul			START/USEPA	
Bowden, Aaron	Division C	(517) 719-9167	USDA	
Bowen, Michael	OPS	(773) 418-7637	Clean Harbors	
Bowers, David		(269) 986-8095	Bowers Wildlife	dbowers341@aol.com
Bowers, William	Security	(616) 916-8055	DK Security	wrowersll@gmail.com
Boxensier, Rick		(248) 379-8581	Oakland County HazMat	boxensiepr@troy.mi.gov
Boyles, MK2 Darrel		(609) 234-0827	USCG	
Bradley, Brad		(708) 715-2155	USEPA	bradley.brad@epa.gov
Breidenbach, Mike			Enbridge	michael.breidenbach@enbridge.com
Brennan, Michael	Lands & ROW	(248) 939-2822	Enbridge	mbrennan@pirmie.com
Brenon, Nichols	Equipment Rental	(269) 209-1229	BC Rental	brenonnichols@aol.com
Breslin, John	Liason Officer	(847) 338-5223	US EPA	breslin.john@epa.gov
Brettman, Greg	Environmental Unit	(269) 330-6841	MDNRE	
	Source Area, Talmadge Creek			
Bretz, Ryan	IT	(517) 391-6448	Enbridge Contractor	techbretz@gmail.com
Brewer, Ken	Wildlife Field Recovery Group Deputy	(425) 802-0755	Focus Terrestrial Team	
Brewer, Scott	Cleanup	(901) 331-1247	LATA/Kemron	
Bridges, Kevin	President	(517) 781-6484	Swamp Thing	kevin_bridges@yahoo.com
Bridges, Thomas	Vice President	(317) 514-4976	Swamp Thing	hcky4ever2000@yahoo.com
Bristol, Meonii		(312) 353-4716	USEPA	bristol.meonii@epa.gov
Britt, Sarah		(334) 559-4308	CTEH	
Brock, Bob		(832) 474-3757	Enbridge/O'Brien's	bob.brock@sosot.org
Brock, Ken		(517) 749-2812	Congressman Schaver's Office	Kenbrock20@gmail.com
Bronson, Tracy		(269) 781-4867	Calhoun Conservation District	tracy.bronson@macd.org
Brostowitz, Paula		(218) 428-0132	Enbridge	Paula.brostowitz@enbridge.com
Brown, Howard		(713) 614-1568	Enbridge	howard.brown@enbridge.com
Brown, Jim		(978) 855-0453	USEPA	brown.jim@epa.gov
Brown, Kevin		(517) 896-1621	US EPA - START	kevin.brown@westonsolutions.com
Brown, Ryker		(858)740-8936	Weston	rykerybrown@westonsolutions.com
Brown, Todd		(269) 719-9962	DK Security	
Browne, Phil		(517) 373-1787	Michigan House of Representatives	pbrowne@house.mi.gov
Browne, Phyllis		(517) 373-1690	Michigan House of Representatives	phyllisbrowne@house.mi.gov



1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
Browne, Stephen		(516) 457-2571	Enbridge/O'Brien's	tenseventy5@yahoo.com
Browning, Michael		(248) 259-4761	Dynamic START	mbrowning@dynamic.com
Bruegge, E.	Floodplain Team 3	(641) 919-2106	Not Available	
Bruneau, Michelle		(517) 355-8984	DCH	bruneaum@michigan.gov
Bryan, David		(816) 519-0697	USEPA	bryan.david@epa.gov
Bryant, Melissa		(732) 809-3080	US EPA - START	bryant.melissa@epa.gov
Bryniarsky, Jeff		(708) 284-2990	Weston	jeff.bryniarsky@westonsolutions.com
Bryson, David		(403) 718-3524	Enbridge	david.bryson@enbridge.com
Buchhop, Jennifer	Logistics/Purchasing, Wildlife Facility	(734) 673-7858	Not Available	
Buck, Brian		(989) 385-4652	Enbridge	brian.buck@enbridge.com
Buckley, Bernie	Security Unit	(231) 730-8926	DK Security	berney767@frontier.com
Buford, Jason	Overbank & Hot Shot Group MP 10.0 to MP 13.0	(281) 380-1814	Enbridge/O'Brien's	bandbtractorsservice@peoplepc.com
Buitendorp, Tanara		(616) 634-6781	Enbridge	tanara.buitendorp@aecom.com
Bumgarner, George "Smitty"		(972) 978-7530	US EPA - START	george.bumgarner@westonsolutions.com
Bunch, Brad		(586) 612-6268	Not Available	brad.bunch@us.army.mil
Bunker, Lynn		(989) 297-0931	Enbridge	lynn.bunker@enbridge.com
Bunn, James		(816) 308-8799	DOT - PHMSA	James.bunn@dot.gov
Burdeau, William		(219) 765-7631	Enbridge	bill.burden@enbridge.com
Burdorf, Randall		(817) 475-4306	Enbridge	randall.burdorf@enbridge.com
Burkhardt, Steve		(517) 703-1073	ATKT	
Burlock, Brad	River Branch West Director (AM)	(306) 421-0517	Enbridge	brad.burlock@enbridge.com
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Burns, Sean		(917) 834-3711	Enbridge	sean.burns@enbridge.com
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Burrous, Lauren	USGS	(317) 290-3333	USGS	jburrous@usgs.gov
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Buterbaugh, John	Safety Officer	(724) 541-1787	Enbridge/O'Brien's	jdbut@att.net
Byam, Allen		(269) 969-6423	Calhoun County Sheriff	abyam@calhouncountymi.gov
Bynum, Stephen		(314) 239-2757	PE/Weston	sbynum@scientificprincipal.net
Cahalan, Zach		(269) 330-2138	American Red Cross	zachalan@greaterkcooredcross.org
Caldwell, Mike		(989) 430-7359	US EPA - START	mike@affiliatedresearcher.com
Calovich, Sheila		(312) 636-3889	USEPA	calovich.sheila@epa.gov
Calvert, Valdo	Wildlife Damage Assessment Branch Director	(612) 803-5384	USFWS	valdo_calvert@fws.gov
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Carpenter, Scott	NOAA NWS	(307) 640-2362	NOAA	scott.carpenter@noaa.gov
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Case, Margie	Deputy PSC Meetings Coordinator		Manpower/Enbridge	
Casey, Ed	H & S and Logistics	(610) 842-3973	Tetra Tech	edward.casey@tetrattech.com
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Cavalier, Vince	Heron Capture Team	(405) 714-5362	USFWS	cavalier_vince@fws.gov
Certi, Marc		(812) 598-4588	ER	
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Champagne, Paul		(337) 278-9696	B&B Fire Safety Emergency Response	pauljchampagne@gmail.com
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Charboneal, Johu	Trucking	(810) 434-0971	Eisenhardt	
Christ, Bryan		(219) 775-7315	Enbridge	bryan.christ@enbridge.com
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Clark, Ric	Security		DK Security	
Clark, Ryan	Security Unit	(517) 410-5633	DK Security	Not Available
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Clayton, Kathy		(920) 634-9072	USEPA	
Clements, Mindy		(312) 886-6439	USEPA	clements.mindy@epa.gov
Cliff, Berger		(217) 242-7767	USFWS	
Cobb, Dan	NOAA NWS - PM	(616) 570-2930	NOAA	daniel.conn@noaa.gov
Coburn, Stacey		(773) 627-3315	USEPA	coburn.stacey@epa.gov
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Cole, Adam	Health & Safety	(701) 240-5181	Enbridge	adam.cole@enbridge.com
Coleman, Isalee		(773) 519-0363	USEPA	coleman.isalee@epa.gov
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Colomb, Jonathan	FOB	(707) 386-1250	US EPA - START	jonathan.colomb@westonsolutions.com

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1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

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Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
Colvin, Marc		(312) 617-4260	USEPA	colvin.marc@epa.gov
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Cook, Mike	Survey	(269) 650-1577	Halland Engineering	mcook@hallandengineering.com
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Coppens, Ruth	Human Resource	(780) 893-8199	Enbridge	ruth.coppens@enbridge.com
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Coulter, Brett		(517) 881-0208	USEPA	b.coulter@westonsolutions.com
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Davis, Dr. Randy		Not Available	MPS	
Davis, Lt. Walter	State Rep	Not Available	MSP EMHSD	
Davis, Sean	Lab Tech	(269) 206-2228	New Age Landmark	
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DeBosier, Toni		(225) 278-1141	Enbridge/O'Brien's	
Decker, Dan	B4.7 Site Supervisor	(407) 509-4297	Not Available	
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Delong, Michelle	Source Area, Talmadge Creek & Kalamazoo River Shoreline & Flood Plains Leader	(269) 491-9403	DNRE	delongm1@michigan.gov
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Devault, Dave		(612) 670-5530	USFWS	
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Dillion, Andy		Not Available	Michigan House of Representatives	
Dillon, Ian	Procurement	(586) 255-6620	Eisenhardt	
Dillon, Jody		(907) 360-8300	Weston	jody.dillon@westonsolutions.com
Dillon, Rod	Oil Recovery and Cleanup Operations & Maintenance Branch Deputy Shoreline and Overbank O & M Task Force	(985) 640-3234	Enbridge/O'Brien's	hazmatrod@yahoo.com
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Dinz, Elizabeth	Security Unit	(269) 236-5848	DK Security	elited24wife@yahoo.com
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SMD

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
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Donninger, Guy	Waste Management	(517) 525-2086		
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Fisher, Ed	Supervisor	(219) 746-1851	National Industrial	efisher@nimin.com
Fitzpatrick, Ethel	Admin Support	(269) 317-2562	Enbridge Contractor	fitzpatrick310@comcast.net
Fitzsimmons, Charlie		(443) 223-9774	USEPA	fitzsimmons.charlie@epa.gov
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Floros, Ed	Laborer		NERC	
Flynn, Chris	Air OPS		Not Available	
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Forbes, Natalie	Air Monitoring Task Force Sampling Specialists AWS	(281) 413-5513	CTEH	nforbes@cteh.com
Ford, Dr. Scott	Animal Area Intake Crew/Animal Care Area Crew	(360) 271-7000	Focus Wildlife	
Foretich, Christopher	Contractor	(936) 827-0855	Global	emailchrisf@yahoo.com
Foronato, Benjamin	Procurement	(586) 801-5284	Eisenhardt	
Foster, Brett		(817) 475-5482	Enbridge	
Foster, Rob		(708) 533-7111	START/EPA	rofoster@ameritech.net

Prepared By:

Stacey Dew

INCIDENT COMMUNICATIONS PLAN

smo

Email Corrections To 205aCorrections@enbridge.com

Logistics Hotline (269) 781-1578

DATE / TIME
10/2/2010 8:02 AM
ICS 205a - EPA

1. Incident Name

Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

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Incident Communications Plan
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3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
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Franks, Anthony	Trucking	(810) 357-2709	Eisenhardt	
Fred, Flecia		(267) 879-3536	USEPA	fred.flecia@epa.gov
Fredericks, Henry		(860) 316-7020	Enbridge	h.fredericks@superioreenvironmental.com
Fredle, Joe		(440) 476-8097	USEPA	fredle.joseph@epa.gov
Freen, Janell		Not Available	Not Available	Not Available
Frendewey, Matt		(517) 373-1113	State of Michigan	FrendeweyM@michigan.gov
Frentress, Darren		(269) 986-0954	Enbridge	darren.frentress@enbridge.com
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Frot, Joe	IC	(269) 986-2620	Calhoun County Health	jfrot@calhouncountymt.gov
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Fuller, Butch		(580) 585-0632	Enbridge	butch.fuller@enbridge.com
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Prepared By:

Stacey Dew

INCIDENT COMMUNICATIONS PLAN

smo

Email Corrections To 205aCorrections@enbridge.com

Logistics Hotline (269) 781-1578

DATE / TIME

10/2/2010 8:02 AM

ICS 205a - EPA

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

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INCIDENT COMMUNICATIONS PLAN

Email Corrections To 205aCorrections@enbridge.com

Logistics Hotline (269) 781-1578

DATE / TIME

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ICS 205a - EPA

1. Incident Name
Kalamazoo
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2. Operational Period (Date / Time)

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Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
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SPD

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

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Kent, Scott		(517) 763-4076	DK Security	
Kerr, Cameron	NOAA NRDA Team	(404) 732-6286	NOAA	
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Kidder, Steve		(989) 620-5465	US EPA - START	steven.kidder@westonsolutions.com
Kiel, Andy		(216) 409-0821	START/USEPA	kiel.andy@epa.gov
Kimble, Jeff	Incident Command Deputy	(734) 740-9013	USEPA	kimble.jeffrey@epa.gov
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Kinney, Erin		(860) 221-5752	US EPA - START	erin.kinney@westonsolutions.com
Kinter, Brandon	Water Sampling Team	(810) 625-0354	ENTRIX	
Kintigh, Keith	Terrestrial Team 1	(231) 350-6892	Not Available	
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Kornak, Andi	Turtle Area Crew / Animal Kitchen Crew	(269) 274-2820	Enbridge/USFWS	akornak@binderparkzoo.org
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Prepared By:

Stacey Dew

INCIDENT COMMUNICATIONS PLAN

SMD

Email Corrections To 205aCorrections@enbridge.com

Logistics Hotline (269) 781-1578

DATE /TIME
10/2/2010 8:02 AM
ICS 205a - EPA

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

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Laber, Dan		(808) 547-6640	USFWS	laber_dan@fws.gov
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Lush, Cappy		(832) 465-6734	SOSOT	Not Available
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Lyng, Robert		(269) 579-0687	Marshall Area Fire Department	Lynger99@att.net
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Lynn, Jim		(610) 520-7665	RBLNU	Not Available
Lynn, Ronald MK1		(609) 351-8513	USCG	Not Available



1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
MacAulay, Kristin	SitRep Coordinator	(402) 708-7519	USEPA - START	kristin.macauley@westonsolutions.com
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Maccloud, Heather	HASP Coordinator	(780) 232-6872	Enbridge	heather.macleod@enbridge.com
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Madsen, Matthew		(269) 808-6916	Calhoun County Sheriff	Not Available
Mahre, Sarah		(269) 986-5535	Triple S	iiiicezride352@aol.com
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1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
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1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

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SMD

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

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Prepared By:

Stacey Dew

INCIDENT COMMUNICATIONS PLAN

smo

Email Corrections To 205aCorrections@enbridge.com

Logistics Hotline (269) 781-1578

DATE / TIME

10/2/2010 8:02 AM

ICS 205a - EPA

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

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Russell, Jennifer		(780) 238-6833	Enbridge	jennifer.russell@enbridge.com
Rutherford, James	IC	(269) 967-2590	Calhoun County Health	jrutherford@calhouncountymi.gov
Ryba, Jessica	Safety	(715) 703-3779	TIR	jessica.ryba@enbridge.com

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

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Salazar, Ernie		(732) 407-2415	Weston	
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Santanaria, Jason		(281) 727-8453	US EPA - START	Not Available
Sanzo, Dana		(202) 257-3198	NTSB	sanzod@ntsb.gov
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Schuitmaker, Tanya		(269) 720-5793	Enbridge	claudia.schrull@enbridge.com
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1. Incident Name Kalamazoo River/Enbridge Spill	2. Operational Period (Date / Time) From: 10/04/2010 / 0700 hrs To: 10/08/2010 / 0700 hrs	Incident Communications Plan ICS - 205a EPA
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3. Communication Contact List

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Tanner, Sherri		7138295735	Enbridge	sherri.tanner@enbridge.com
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Tate, Michael	Security Unit	(616) 322-2524	DK Security	Not Available

Prepared By:

Stacey Dew

INCIDENT COMMUNICATIONS PLAN



Email Corrections To 205aCorrections@enbridge.com

Logistics Hotline (269) 781-1578

DATE /TIME

10/2/2010 08:02 AM

ICS 205a - EPA

1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)

From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
Taylor, Chris		(517) 643-3582	DTMB	Taylorc14@mich.gov
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Turner, Andrew	Overbank & Hot Shot Group MP 16.5 to MP 24.0 & MP 24.0 to 40.0			
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1. Incident Name
Kalamazoo
River/Enbridge Spill

2. Operational Period (Date / Time)
From: 10/04/2010 / 0700 hrs
To: 10/08/2010 / 0700 hrs

Incident Communications Plan
ICS - 205a EPA

3. Communication Contact List

NAME	POSITION	PHONE NUMBER	AGENCY / AFFILIATION	EMAIL ADDRESS
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Wasco, Frederick (Fritz)		(216) 258-9516	USEPA	micke.fredrick@epa.gov
Wasyleski, Ken	Logistics	(780) 264-7161	Enbridge	ken.wasyleski@enbridge.com
Waters, Daniel	Security Unit	(616) 878-7730	DK Security	Not Available
Watkins, Denise	Training	(269) 274-7608	Enbridge	watkins_denise@yahoo.com
Wattles, Larry		(847) 417-7975	US EPA - START	larry.waffles@westonsolutions.com
Watts, James		(715) 718-1662	Enbridge	james.watts@enbridge.com
Wawczak, Jeffrey		(773) 485-5652	USEPA	wawczak.jeffrey@epa.gov
Weagan, Mike	Terrestrial Team 3	(636) 484-0487	Not Available	Not Available
Weber, Bill		(209) 200-2262	Enbridge/O'Brien's	billw@weberready.com
Webster, Jeff		(586) 817-9553	DMVA	jeff.webster@us.army.mil
Wecke, R.S.		(269) 269-3700	MDOT	Not Available
Wedner, Rodney MK2		(609) 351-8523	USCG	Not Available
Weeks, Laura		(218) 591-6638	Enbridge	laura.weeks@enbridge.com
Weeks, Marshall		(269) 969-6410	Calhoun County Sheriff	mweeks@calhouncountymi.gov
Wellman, John		(630) 788-4245	USEPA	jwellman@envdrighi.com
Wells, Eden		(517) 930-1310	MDCH	wellsed@michigan.gov
Wenning, Stephanie		(517) 225-6692	USEPA	wenning.stephanie@epa.gov
Wert, Alexander	Operations	(989) 297-0673	Enbridge	alexander.wert@enbridge.com
Wessling, Elizabeth		(303) 881-6816	Weston-MECX	elizabeth.wessling@mecx.net
Wettler, Fred		(646) 624-9480	Enbridge Contractor	flicdth2@m.com
Wetzel, Mike		(269) 337-8667	City of Kalamazoo	wetzelm@kalamazooicity.org
Whelan, Ann	SCAT (Off-site)	(312) 802-1405	USEPA	whelan.ann@epa.gov
Whidden, Paul	Staging Area Manager	(863) 441-1589	Enbridge/O'Brien's	paulwhidden@yahoo.com
White, Shane		(484) 477-8409	Enbridge/O'Brien's	d.shane.white@gmail.com
White, Todd	Sediment Sampling Division / Water Sampling Division	(989) 239-5759	Superior Environmental	whitet@superioreironmental.com
White, Yavaunda	Community Center	(713) 821-2170	Enbridge	yavaunda.white@enbridge.com
Whitenhead, Matthew	USGS	(517) 242-1792	USGS	Not Available
Whitford, Greg		(517) 373-7362	DTMB	Not Available
Whitsett, Brian	Incident Commander	(616) 240-3222	MSP EMHSD	whitsetb@michigan.gov
Whitted, Fred		(713) 705-2231	Enbridge	fred.whitted@enbridge.com
Wiemhoff, John	SCAT Leader	(312) 718-8452	USEPA	wiemhoff.john@epa.gov
Wiggins, Terry	Field Supervisor	(832) 229-2059	Enbridge/O'Brien's	terrywiggins123@yahoo.com
Wiitala, Kristen		(218) 393-4143	Enbridge	kristen.wiitala@enbridge.com
Wiklund, Jeff		(218) 269-5518	Enbridge	jeff.wiklund@enbridge.com
Wiley, Don	Finance	(217) 224-8580	USFWS	donald_wiley@fws.gov
Wilkerson, Bill		(513) 841-4132	DOL/OSHA	wilkerson.bill@dol.gov
Wilkinson, Kyle	IT	(517) 936-7609	Enbridge Contractor	kylewilkinson@comcast.com
Wilkinson, Stuart		(513) 310-9076	US EPA - ERRS	Swilkinson@epa.com
Williams, Dave		(701) 371-6619	Enbridge	david.williams@enbridge.com
Williams, Eboni		(281) 222-4533	Enbridge	eboni.williams@enbridge.com
Williams, Eric		(219) 775-5613	Enbridge	eric.williams@enbridge.com
Williams, Gib		(727) 639-5568	Enbridge	gibb.williams@cardnotbe.com
Williams, John		(610) 999-6352	Weston	j.williams@westonsolutions.com
Williams, Lisa		(517) 256-0231	USFWS	Lisa_williams@fws.gov
Williams, Sybel	Fiance	(512) 507-2503	Weston	sybel.williams@westonsolutions.com
Williams, Walter		(312) 725-9702	USEPA	williams.walter@epa.gov
Willoughby, Mark		(218) 393-5772	Enbridge	mark.willoughby@enbridge.com
Wilson, Keith	Source Area/Talmadge Creek, O & M Group	(254) 625-2802	Enbridge	
	Oil Recovery and Cleanup East Branch Div. A & B Night Director			
	MDNRE Aquatic Team 5			
Wilson, Mike		(269) 251-1189	Not Available	Not Available
Winnie, Harold		(616) 329-3836	US DOT	Harold.winnie@dot.gov
Winston, Jeff		(616) 780-5174	Michigan House of Representatives	jwinston@hgouse.mi.gov
Winter, Jessica	Task Force NOAA 1	(630) 779-4755	NOAA	Not Available
Winters, Brian	Field Recovery Group	(812) 701-2308	USFWS	brian_winters@fws.com
Wirth, Heide		(907) 240-7226	US EPA - START	heidi.wirth@westonsolutions.com
Witt, Marilyn		(713) 851-5079	Enbridge	marilyn.witt@enbridge.com
Wojdakowski, Natalie		(847) 533-5891	US EPA - START	n.wojdakowski@westonsolutions.com
Wolf, Mike	Operations Monitoring Branch Director	(616) 292-8166	AECOM/Enbridge	
	Hydrogeological Investigation			
	Monitoring Branch			
Wolfe, Stephen		(440) 241-3620	USEPA	wolfe.stephen@epa.gov
Wolthuis, June	Operations	(989) 385-0664	Enbridge	june.wolthuis@enbridge.com
Woodlee, Randall	Water and Sediment Sampling Task Force	(615) 210-1270	CTEH	rwoodlee@cteh.com
Woodley, Chris	HRM Aquatic Team 1	(248) 514-6365	Not Available	woodleyc@ipfa.edu
Work, Thomas		(517) 862-1576	GRT-Weston	olliebygollie@earthlink.com
Worone, Garry	River Branch East Director	(832) 331-6652	Enbridge	garrya.worone@enbridge.com
Wright, James		(215) 514-7902	USEPA	wright.james@epa.gov
Wright, Steven	IT	(832) 221-9319	Enbridge	steve.wright@enbridge.com
Wrijil, Russell		(248) 821-5524	Oakland County HazMat	RWRJIL@WHITELAKETWP.COM
Wronka, Hans	Environment	(218) 343-6453	Barr Eng. Co	hwronka@barr.com



1. Incident Name**Kalamazoo River/Enbridge Spill****2. Operational Period (Date / Time)****From:** 10/04/2010 / 0700 hrs**To:** 10/08/2010 / 0700 hrsIncident Communications Plan ICS
205a EPA - Attachment #1**3. Communication Contact List - By Location Name**

Location Number	Location Name	Phone Number
Enbridge Badging Trailer	Badging	(269) 781-1959
Enbridge Room 6	Byron Neiles	(269) 781-1906
EPA Trailer 11	Check In & Documentation	(269) 781-1981
EPA Trailer 7	Communications & Copy Center	(269) 781-1997
EPA Trailer 2C	Conference Room (NE)	(269) 781-1954
EPA Trailer 2B	Conference Room (SE)	(269) 781-1962
Enbridge	Copier Room (Warehouse)	(269) 781-1110
EPA Trailer 1	Deputy IC Office (NW)	(269) 781-1582
EPA Trailer 1	Deputy IC Office (SW)	(269) 781-1993 & 1995
EPA Trailer 10	Emergency Management	(269) 781-1948 thru 1949
EPA Mobile Trailer	EPA Mobile Command Post	(269) 781-1960
EPA Trailer 8	Finance	(269) 781-1992
Enbridge Room 3	Finance 1	(269) 781-1907
Enbridge Room 3	Finance 2	(269) 781-1908
EPA Trailer 5	GIS & Data Management	(269) 781-1956
EPA Trailer 1	IC Conference Phone	(269) 781-1963
EPA Trailer 1	IC Fax Line	(269) 781-2711
EPA Trailer 1	IC Office (NE)	(269) 781-1583
Enbridge Room 11	ICS 1	(269) 781-1915
Enbridge Room 11	ICS 2	(269) 781-1916
Enbridge Room 11	ICS 3	(269) 781-1917
Enbridge Room 11	ICS Breakout	(269) 781-1918
Enbridge Room 11	ICS Conference	(269) 781-1980
Enbridge	Kitchen (Warehouse)	(269) 781-1117
EPA Trailer 2A	Large Conference Room (MID)	(269) 781-1964
Enbridge Room 2	Legal 1	(269) 781-1926
Enbridge Room 2	Legal 2	(269) 781-1927
Enbridge Room 6	Leon Zupan	(269) 781-1928
EPA Trailer 1	Liason Office (SE)	(269) 781-1994 thru 1996
EPA Trailer 8	Logistics	(269) 781-1991
EPA Trailer 3	MDNRE	(269) 781-1950 thru 1953
Enbridge Room 13	Meeting Room	(269) 781-1929
EPA Trailer 9	Monitoring Branch	(269) 781-1998
EPA Trailer 13	Counter Measures	(715) 398-4813
EPA Trailer 12	EPA, USCG, OPS T&D	(269) 781-1972
Enbridge Room 7	Pat Daniel 1	(269) 781-1920
Enbridge Room 7	Pat Daniel 2	(269) 781-1921
Enbridge Room 7	Pat Daniel 3	(269) 781-1922
Enbridge Room 7	Pat Daniel Conf	(269) 781-1923

Prepared By:

Stacey Dew



Email Corrections To 205aCorrections@enbridge.com

INCIDENT COMMUNICATIONS PLAN

Logistics Hotline (269) 781-1578

DATE /TIME

10/2/2010 8:03 AM

ICS 205a - EPA

1. Incident Name**Kalamazoo River/Enbridge Spill****2. Operational Period (Date / Time)****From:** 10/04/2010 / 0700 hrs**To:** 10/08/2010 / 0700 hrsIncident Communications Plan ICS
205a EPA - Attachment #1**3. Communication Contact List - By Location Name**

Location Number	Location Name	Phone Number
EPA Trailer 11	PIO	(269) 781-1905, 1973, 1974, 1985, 1986, 1988, 1989
EPA Trailer 11	PIO Fax Line	(269) 781-1125
Enbridge Room 16	Planning Env 1	(269) 781-1934
Enbridge Room 16	Planning Env 2	(269) 781-1935
Enbridge Room 16	Planning Env 3	(269) 781-1936
Enbridge Room 16	Planning Env 4	(269) 781-1937
Enbridge Room 16	Planning Env 5	(269) 781-1938
Enbridge Room 16	Planning Env 6	(269) 781-1939
EPA Trailer 6	Planning Section	(269) 781-1957
Enbridge Room 1	Public Affairs	(269) 781-1940
Enbridge Room 1	Public Affairs 2	(269) 781-1941
EPA Trailer 9	Public Health	(269) 781-1944, 1945, 1999
EPA Trailer 12	Safety USCG, USDOT, PHMSA	(269) 781-1971
Enbridge IT Cage	Test IT	(269) 781-1973
EPA Indoor Trailer	Weston Indoor Area	(269) 781-1961
EPA Trailer 4	Wildlife Damage Assessment	(269) 781-1958
EPA Trailer 2	Work Room (SW)	(269) 781-1955

Note: To dial between locations dial '1' and the last 4 digits of the phone number

MEDICAL PLAN	1. Incident Name Enbridge Spill	2. Date Prepared 10/02/2010	3. Time Prepared 0815	4. Operational Period 10/04/2010 0700 10/08/2010 0700				
5. Incident Medical Aid Station								
Medical Aid Stations		Location			Paramedics Yes No			
MEDL Trailer		1601 Pratt Avenue, Marshall, MI 49068 Front Gate, Trailer 14			X			
EMS Station		9 locations along river			X			
6. Transportation								
A. Ambulance Services								
Name		Address		Phone	Paramedics Yes No			
Lifecare Ambulance		330 West Hamblin Avenue, Battle Creek, MI 49015		9-1-1	X			
City of Marshall Fire Dept		323 West Michigan Avenue, Marshall, MI 49068		9-1-1	X			
B. Incident Ambulances								
Name		Location			Paramedics Yes No			
City of Marshall Fire Dept		323 West Michigan Avenue Marshall, MI 49068			X			
Lifecare Ambulance		330 West Hamblin Avenue Battle Creek, MI 49015			X			
					X			
7. Hospitals								
Name		Address		Travel Time Air Ground		Phone	Helipad Yes No	Burn Center Yes No
Bronson Methodist Hospital		601 John Street Kalamazoo, MI		15 Min	50 min	269-241-7654	X	X
Borgess Medical Center		1521 Gull Road Kalamazoo, MI		15 min	50 min	269-226-7000	X	X
Oaklawn Hospital		200 N. Madison Ave Marshall, MI			5 min	269-781-4271	X	X
Battle Creek Health System		300 North Avenue Battle Creek, MI			20 min	269-966-8111	X	X
8. Medical Emergency Procedures								

1. MEDL will have nurse onsite daily from 0700 -1900 in Trailer 14. Nurse will monitor radio G Event 14 and 15 continuously while on duty. Nurse can be contacted at 269-832-6950.
2. Between 0700 -1900, MEDL will respond to all onsite emergencies to stabilize victim until fire department/EMS personnel arrive. In the event of an emergency after 1900, contact Shawn Hoban at 269-209-0063.
3. MEDL should be contacted immediately with any injuries that occur at Incident Command or off-site that require the worker to be transported for further medical treatment.
4. Outside of those hours, dial 9-1-1 for all emergencies. Give 9-1-1 operators as much information as possible. Stay on the line and answer all questions – information may be radioed to responders. On-site personnel trained and certified in first aid should attempt to stabilize victim until fire department/EMS personnel arrive.
5. Report all incidents to the Site Safety Officer. Keep a log of events. Secure the area. Identify witnesses for later investigation.

NOTE: Suspend all operations during an actual emergency situation!

Prepared by (Medical Unit Leader)

Teri Vandehei, RN

10/02/2010

10. Reviewed by (Safety Officer)

Rich Oleschuk

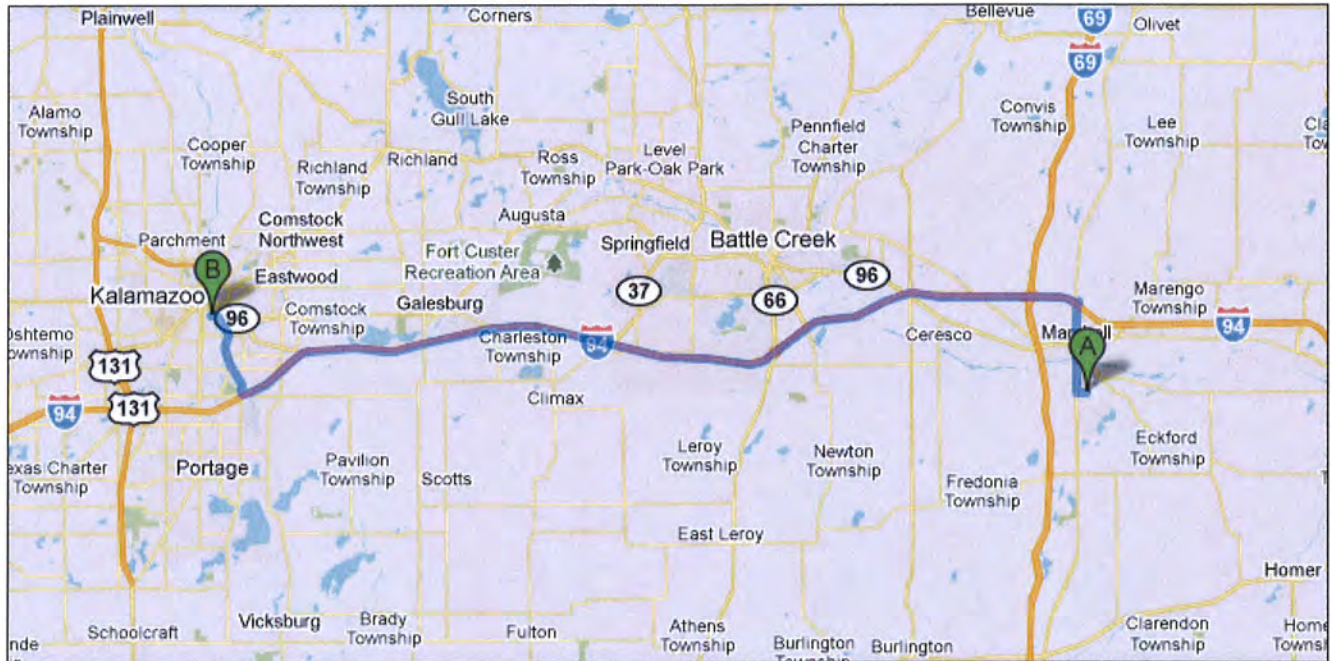
Safety Officer / Enbridge


for

Teri Vandehei


1. Incident Name	2. Operational Period (Date / Time)	HOSPITAL ROUTE MAP
Kalamazoo River/Enbridge Spill	From: 10/4/2010 / 0700 hrs To: 10/8/2010 / 0700 hrs	ICP to Bronson Methodist Hospital Kalamazoo, Mich

HOSPITAL ROUTE MAP - Kalamazoo



 1601 Pratt Ave
Marshall, MI 49068

1. Head **north** on **Pratt Ave** toward **Oliver Dr** 13 ft
2. Turn **left** at **Oliver Dr** 0.3 mi
3. Take the 2nd **right** onto **17 Mile Rd/S Kalamazoo Ave** 1.7 mi
- Continue to follow S Kalamazoo Ave
4. At the traffic circle, continue straight onto **N Kalamazoo Ave** 0.3 mi
5. Continue onto **Brewer St** 1.0 mi
6. Continue onto **Old 27 N** 0.3 mi
7. Slight **right** to merge onto **I-94 W** toward **Chicago** 32.0 mi
8. Take exit **78** to merge onto **E Kilgore Rd** toward **Portage Rd** 0.3 mi
9. Turn **right** at **Portage St** 3.1 mi
10. Turn **left** to stay on **Portage St** 0.1 mi
- Turn **left** at **E Lovell St**
11. Destination will be on the left 0.2 mi

 252 E Lovell St
Kalamazoo, MI 49007

1. Incident Name	2. Operational Period (Date / Time)	HOSPITAL ROUTE MAP Battle Creek Health System Battle Creek, Mich
Kalamazoo River/Enbridge Spill	From: 10/4/2010 / 0700 hrs To: 10/8/2010 / 0700 hrs	

HOSPITAL ROUTE MAP – Battle Creek



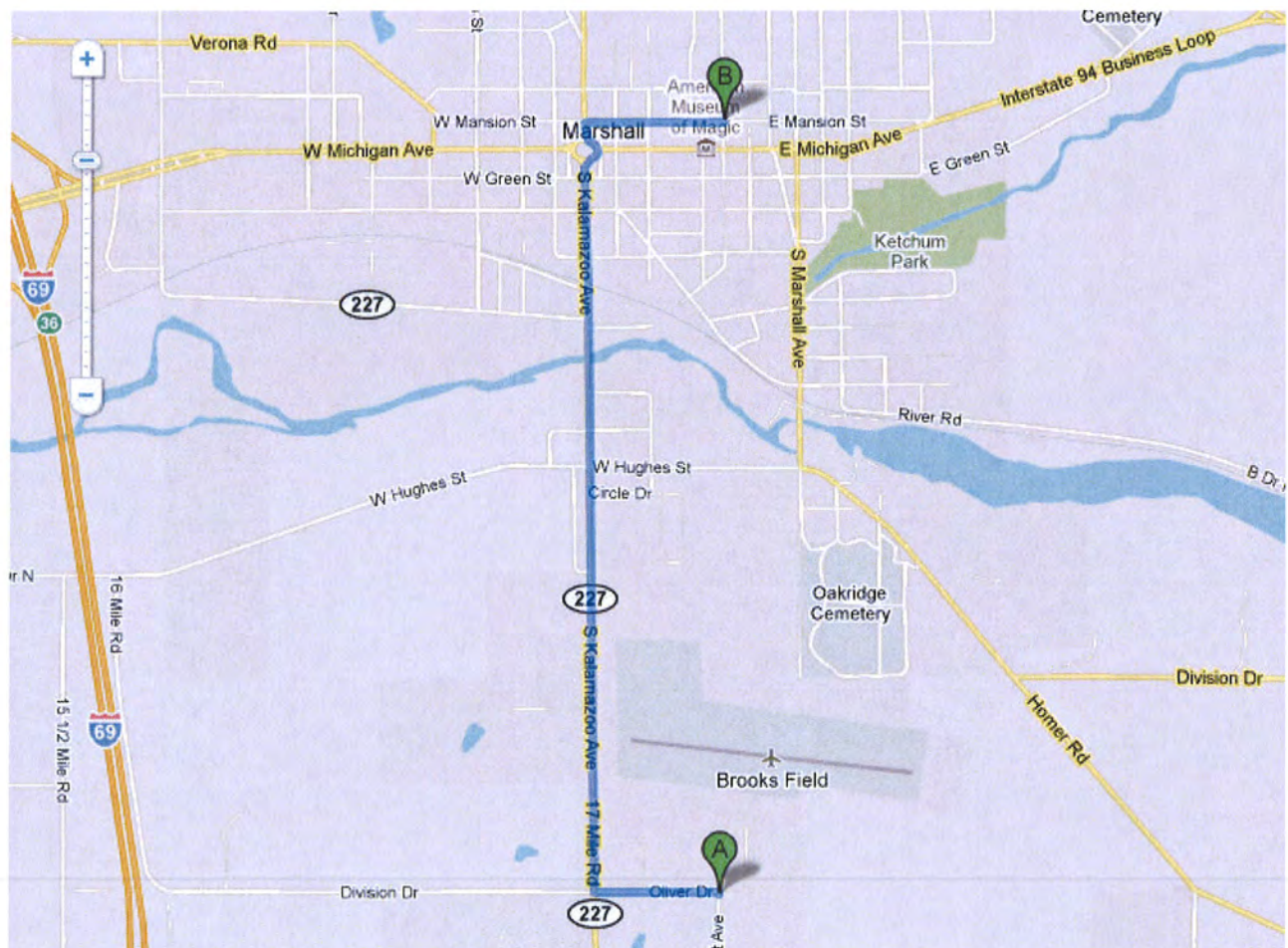
A 1601 Pratt Ave
Marshall, MI 49068

1. Head **north** on **Pratt Ave** toward **Oliver Dr** 13 ft
2. Turn **left** at **Oliver Dr** 0.3 mi
3. Take the 2nd **right** onto **17 Mile Rd/S Kalamazoo Ave** 1.7 mi
3. Continue to follow S Kalamazoo Ave
- At the traffic circle, take the 3rd exit onto **Interstate 94 Business Loop W/W**
4. **Michigan Ave** 8.3 mi
- Continue to follow W Michigan Ave
5. Turn **right** at **9 1/2 Mile Rd/N Wattles Rd** 1.5 mi
6. Turn **left** at **Verona Rd** 1.3 mi
7. Continue onto **E Emmett St** 1.2 mi
- Turn **right** at **7 Mile Rd/East Ave N** 0.3 mi
8. Destination will be on the right

B 300 East Ave N
Battle Creek, MI 49017

1. Incident Name	2. Operational Period (Date / Time)	HOSPITAL ROUTE MAP
Kalamazoo River/Enbridge Spill	From: 10/4/2010 / 0700 hrs To: 10/8/2010 / 0700 hrs	Oaklawn Hospital Marshall, Mich

HOSPITAL ROUTE MAP - Marshall



A 1601 Pratt Ave
Marshall, MI 49068

1. Head **north** on **Pratt Ave** toward **Oliver Dr** 13 ft
2. Turn **left** at **Oliver Dr** 0.3 mi
3. Take the 2nd **right** onto **17 Mile Rd/S Kalamazoo Ave** 1.7 mi
4. Continue to follow S Kalamazoo Ave 0.1 mi
5. At the traffic circle, continue straight onto **N Kalamazoo Ave**
6. Turn **right** at **W Mansion St** 0.3 mi
7. Destination will be on the right

B 200 N Madison St,
Marshall, MI 49068

General Safety Message

Operational Period: 10/4/10, 0700hrs to 10/8/10 0700hrs

DAY 1: Monday, October 4, 2010

Preventing Slips, Trips & Falls in Colder Weather

Imagine this: as you race through the door seconds before the shift begins, your foot slips in the puddle of slush melting inside the entrance. Flat on your back, you wonder how this happened. A small patch of ice on the stairs, a puddle on the floor, or snow on the sidewalk can put you down. Use extra caution to keep on your feet this winter.

- **Don't hurry when conditions are likely to be slippery.** Give yourself plenty of time to get to your destination.
- **Practice good housekeeping habits.** Clean up small spills and tripping hazards immediately. Mark bigger ones with a warning sign while you advise your Supervisor of the problem.
- **Prevent indoor puddles** by keeping skid-resistant door mats near entrances to dry your footwear. Check the bottom of your feet every time you enter a building, and clean off the accumulated ice and snow.
- **Anticipate hazards as you are walking.** When you come to a corner, slow down. If you think a surface might be slippery, take short sure steps instead of longer strides.
- **Plan lifts carefully.** Make sure you can see over the top of materials you are carrying while you walk. Try to keep one hand free to use handrails on stairways.
- When getting in and out of vehicles, always keep at least one hand on the handle or grab bar so you can catch yourself if you start to slip.
- **Take extra caution when ladders in cold weather.** The rungs could be covered with clear ice. If you must climb a ladder, examine it carefully and proceed with caution.
- **Keep pathways at work and home clear of snow and ice.** If possible, turn on extra lights at night to illuminate the area.
- **Pay particular attention after dark.** Remember that drivers will have a difficult time seeing you, so be sure to wear light colored clothing and watch out for vehicles. Ice is more difficult to spot in the dark, and cooler temperatures at night increase the chance of ice.

The following tips may also help to keep you safe off the worksite:

- **Wear slip-resistant footwear**, appropriate for the weather. Leather-soled shoes for men and high-heeled shoes for women are especially hazardous in winter.

Sometimes, even though you have tried to be careful, you will fall. Don't move until you are certain you haven't broken any bones.

Health and Safety Plan Updates

Periodically, Enbridge revises the Health and Safety Plan (HASP) to reflect changing conditions on the Marshall Spill Response Project.

Watch out for the next HASP :
REVISION 4 (ORANGE COVER)

HASP

If you need an updated copy of the HASP, please call the Safety Desk at **269-781-1913** and ask to speak to the **HASP Coordinator**.

NEW

DAY 2: Tuesday, October 5, 2010

Backing Up Vehicles

A majority of motor vehicle incidents involve backing up. Drivers of all types of vehicles can benefit from the tips below on vehicle backing up:

- **Get to know a vehicle's blind spots.** In a medium-sized truck, blind spots can extend up to 16 feet in front and 160 feet behind a vehicle. Drivers need to remember that mirrors can never give the whole picture while backing.
- **Think in advance.** Avoid backing situations whenever possible. For example, choose pull-through parking spaces.
- **Park defensively.** Drivers must choose easy-exit parking spaces that don't crowd neighboring vehicles and park their vehicle in the center of the parking space.
- **Do a 360° walk-around.** Walking around a vehicle gives a driver firsthand view of the backing area. They can check for children, soft or muddy areas, potholes, tire hazards, clearance issues and other dangers. Return immediately to your vehicle to ensure the situation does not change.
- **Every backing situation is new and different.** Even if you visit the same location several times a day, you should be watchful each visit for changes and any new obstacles.
- **Use a spotter.** A driver should use another person to help them when backing. Hand signals are preferable over verbal ones – make sure you understand each other's signals. The spotter should not walk backwards while giving instructions.
- **Back-up Alarms.** A back up alarm can help warn away pedestrians and drivers of other vehicles who may try to enter the area the vehicle is backing into.
- **Rear-vision camera systems** can assist to eliminate rear blind spots.
- **Practice!** No amount of forward-driving experience can help a driver with backing a truck or other vehicles. All drivers need to practice, practice, practice in safe surroundings until they become familiar with the way the vehicle backs up compared to the direction the steering wheel is turned.

Emergency Eyewash Stations/Bottles

Emergency eyewash equipment can be key to saving your eyesight.

Before an emergency occurs:

- **Know the equipment location.**
- **Know how to use the equipment:** always review the manufacturer's instructions for equipment use **prior** to an emergency situation occurring.
- **Equipment maintenance:** Perform regular checks to ensure equipment will function as intended in event of an emergency, and the saline solution has not expired.

In the event of an emergency:

- Remove caps;
- Tilt head **forward and to the side** of the affected eye, to ensure fluid cannot travel into the other eye (refer to diagram);
- Flush the eye continuously;
- If required, seek further medical attention.



Don't forget to notify the Safety Inspector on site and submit a report documenting the incident.

DAY 3: Wednesday, October 6, 2010

Autumn has arrived!

The arrival of autumn means we need to adjust our work habits. Please keep the following best practices in mind as the weather continues to cool:



Shorter Days

Sunrise is later and sunset is earlier. In addition to additional hours of darkness, there are several other impacts of shorter days:

- **Nocturnal wildlife:** Increased presence due to additional darkness hours;
- **Sun glare:** Low angle of sun in the sky creates additional opportunity for sun glare.
- **Do a 360° walk around check** – Look for children, soft or muddy areas, potholes, tire hazards, clearance issues and other dangers. Return immediately to your vehicle to ensure the situation does not change
- **Vehicle headlights:** With fewer daylight hours, it is essential to ensure headlights are working **and on!**

Colder Temperatures

Temperatures will continue to drop throughout autumn. Frost will occur with increasing frequency. Cold temperature best practices:

- **Preparation:** BEFORE the first frost, check to make sure your **washer fluid** is suitable and you have a **scraper** on hand.
- **Scraping Windows:** Always scrape the entire windshield (and not just a peephole). Maximum visibility is especially important in low light conditions.
- **Slippery conditions :** When the road conditions are slippery, or cold temperatures mean there is a chance for icy bridges (or “black ice”) leave extra room when following, and allow more time to come to a full stop at intersections and stop signs. Other vehicles may not be able to stop in time.
- **Back in parking or drive out parking:** Safe parking practices help to offset the hazards of driving in the dark.

Although it is not a hazard specific to autumn, please remember that Enbridge policy prohibits the use of mobile communication devices while you are operating a vehicle – this includes boats and heavy equipment.

Respect in the Workplace

Enbridge is committed to maintaining a work environment which insures all employees, vendors, customers and contractors are treated with the highest level of respect.

All employees and contractors should refrain from behaviors or actions that could be perceived as harassment or unprofessional conduct in the workplace. Any behavior which is verbal or physical harassment and/or which has the potential for humiliating or embarrassing others is a violation of our company policies and will not be tolerated.

Consider the following guidelines:

- **Address your co-workers respectfully** by their correct names only.
- **Any foul, derogatory, demeaning and/or degrading language or behavior is considered inappropriate.**
- **Fighting and/or threats of violence are considered inappropriate.**

Each of us is responsible for helping to ensure that we have a work environment that is comfortable and respectful for all employees and contractors.

Individuals found to be in violation of the respectful workplace rules may be subject to discipline, up to and including termination.



DAY 4: Thursday, October 7, 2010

Personal Decontamination

As the project moves towards completion, it is very important to resist becoming complacent about personal decontamination. Personal decontamination protects you, as well as the environment and the community from cross-contamination. Please heed this reminder to follow established personal decontamination practices, including:

- **Wearing appropriate protective gear in the Hot Zone (Exclusion Zone).**
- **Break time:** Properly decontaminate in the Contamination Reduction Zone (CRZ) before taking a break where you will eat/drink, smoke, or use the washroom facilities. Practice good personal hygiene before eating/drinking, and only eat/drink in the Clean Zone.

Without proper personal decontamination, the hot/warm/cool zones cannot function as intended. Zones are easily identifiable by signage and delineated by snow fencing or other effective barriers. Remember how the zones function:

Hot Zone (Exclusion Zone): must be marked with signs, and workers must don appropriate PPE before entering. Hot zone must exit into a CRZ.

Warm Zone or Contamination Reduction Zone (CRZ): All contaminated PPE, clothing, tools and equipment must be cleaned in the CRZ before transit into clean zone. Remember:

- **Leave your gloves on to clean boots.**
- Take your gloves off last and wash your hands.
- Since the CRZ contains contaminants, the following activities are prohibited in the CRZ: food/water storage; and food/water consumption.

Cool Zone or Clean Zone (Support Zone): Clean Zone must remain free of contaminants and hazardous substances. Remember:

- Food and water should be stored at safe temperatures in the clean zone.
- Food and water must only be consumed in the clean zone, after washing your hands.

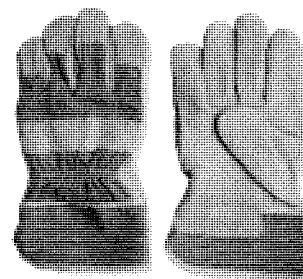
Consult with your Supervisor if you are unsure where to decontaminate. Additional information on decontamination procedures can be found in the HASP, and on safe work permits.

Hand Protection

There are several activities performed as part of the Marshall Spill Response that require specific types of Hand Protection.

Sharing gloves

- Gloves shared by workers must be cleaned between each use.



Care of gloves

- Gloves can be cleaned with soap and water. Bleach must not be used on rubber gloves or coated gloves.
- Damaged gloves should be removed from service and replaced.
- Used disposable gloves must be discarded.

Selected Activities and Types of Hand Protection

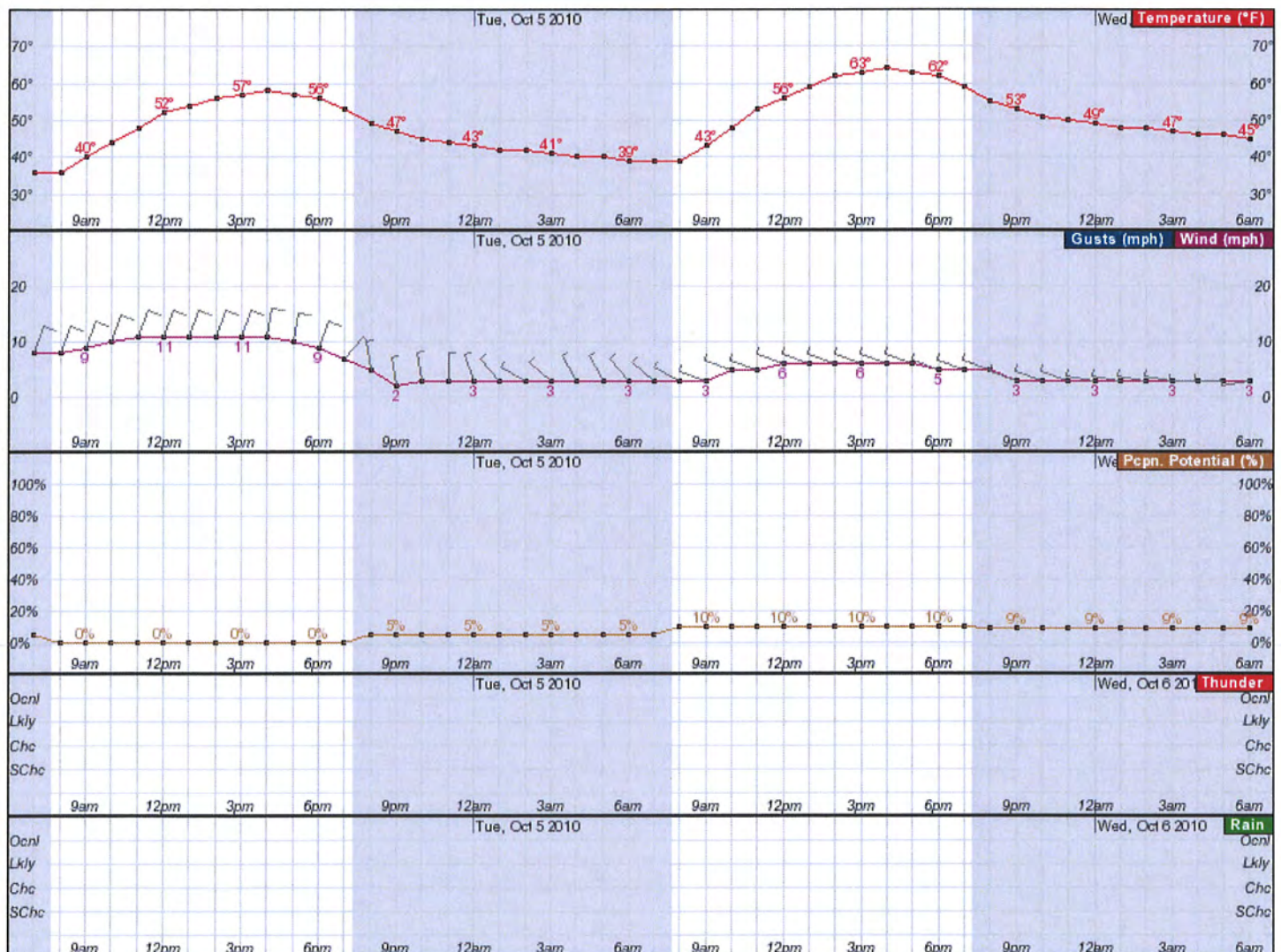
Activity	Type of Hand Protection
Carrying equipment with sharp edges, saw operation	Puncture resistant gloves, such as leather or dipped cotton
Oil exposure	Nitrile gloves
Providing first aid to another	Disposable Latex Glove

More information on PPE can be found in the HASP, Section 2.17.

KALAMAZOO RIVER/ENBRIDGE SPILL 42.25°N 85°W (Elev. 899 ft)	2. Operational Period (Date / Time)	WEATHER FORECAST
	From: 04OCT/0700 To: 08OCT/0700	

WEATHER FORECAST

First 48 hours of operational period starting 04OCT/0700 through 06OCT/0700



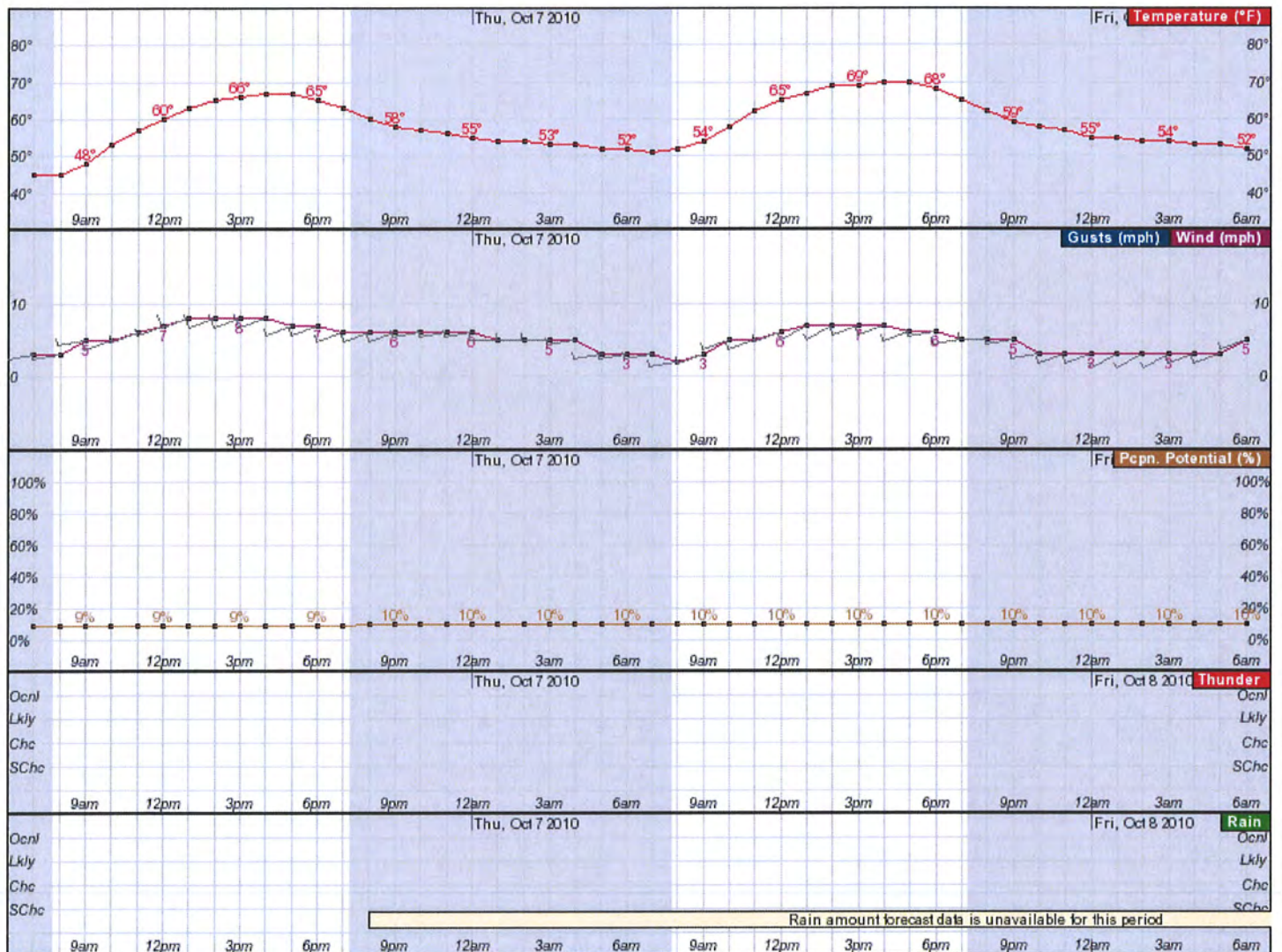
Monday: Widespread frost before 8am. Otherwise, mostly sunny, with a high near 59. North northeast wind between 8 and 13 mph.

Monday Night: Mostly clear, with a low around 35.

Tuesday: Mostly sunny, with a high near 65.

Tuesday Night: Mostly clear, with a low around 41.

Last 48 hours of operational period starting 06OCT/0700 through 08OCT/0700



Wednesday: Mostly sunny, with a high near 68.

Wednesday Night: Mostly clear, with a low around 48.

Thursday: Mostly sunny, with a high near 71.

Thursday Night: Partly cloudy, with a low around 49.

Friday: Mostly sunny, with a high near 72.



3. Prepared by: (Resource Unit Leader):

Rusty Kapela for NOAA, NWS


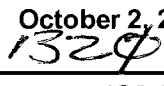
Date/Time

10/2/2010 8:55:10 AM



DAY ONE – MONDAY, OCTOBER 4, 2010 - PAGE ONE OF FOUR

1. Incident Name KALAMAZOO RIVER/ENBRIDGE SPILL		2. Operational Period (Date/Time) From: October 4, 2010, 0700 To: October 8, 2010, 0700		DAILY MEETING SCHEDULE ICS 230-CG
3. Meeting Schedule (Commonly-held meetings are included)				
Date/ Time	Meeting Name	Purpose	Attendees	Location
0800	Unified Command Objectives Meeting	Review and identify objectives for the next operational period.	Unified Command members	UC Meeting Room (Trailer #2)
0800 - 0930	Preparations for Tactics Meeting	Facilitates process	Not a meeting; cooperative effort of stakeholders, operations, and Safety Officer	Command Post Room #11
0830	Command and General Staff Meeting	UC presents direction to Command and General Staff.	UC, Command Staff, General Staff, DOCL, SITL	UC Meeting Room (Trailer #2)
1000	Planning Section Meeting	Exchange Information and address Section's action items and new business.	EPA and Enbridge Planning Section members	UC Meeting Room (Trailer #2)
1500 - 1530	EPA/Enb./MDNRE	Key operations and planning issues discussion	ICs, OSCs, PSCs	UC Meeting Room (Trailer #2)
1800	Operations Meeting	Summary of daily activities	OSC, Branch Directors and Deputies, Div./Grp. Sups., Task Force/Strike Team Leaders, and Unit Leaders	Command Post Room #11
4. Prepared by: SITL Kevin Baldwin, O'Brien's/Enbridge 			Date/Time October 1, 2010 	
DAILY MEETING SCHEDULE			ICS 230-CG(Rev.09/05)	

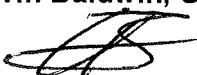

DAY TWO – TUESDAY, OCTOBER 5 - PAGE TWO OF FOUR

1. Incident Name KALAMAZOO RIVER/ENBRIDGE SPILL		2. Operational Period (Date/Time) From: October 4,, 2010, 0700 To: October 8, 2010, 0700		DAILY MEETING SCHEDULE ICS 230-CG	
3. Meeting Schedule (Commonly-held meetings are included)					
Date/ Time	Meeting Name	Purpose	Attendees	Location	
0800	Unified Command Briefing	Special Briefings to the Unified Commanders (Optional/UC discretion)	UC, Command Staff, General Staff, and specific invitees	UC Meeting Room (Trailer #2)	
0830	Command and General Staff Meeting	Review objectives, present current and planned actions and organization structure. Re-visit UC emphasis since previous day.	UC, Command Staff, General Staff, and invitees	UC Meeting Room (Trailer #2)	
1000 - 1200	Tactics Meeting	Develop primary and alternate tactics and strategies to achieve UC objectives for the next operational period.	PSC, OSC, LSC, RESL, SITL, SOFR, DOCL, COML, and THSP	Command Post Room #11	
1500 - 1530	EPA/Enb/MDNRE	Key Operations and planning issues discussion.	ICs, OSCs, and PSCs	UC Meeting Room (Trailer #2)	
1715 - 1800	Submerged Oil Task Force Meeting	Discuss and update current plan	Technical Services Group, Oil Recovery and Clean-up Submerged Oil Branch Director, SMEs, selected attendees	Command Post Room #11	
1800	Operations Meeting	Summary of daily activities	OSC, Branch Directors and Deputies, Div./Grp. Sups., Task Force/Strike Team Leaders, and Unit Leaders	Command Post Room #11	
4. Prepared by: SITL Kevin Baldwin, O'Brien/Enbridge 			Date/Time October 2, 2010 1320 		
DAILY MEETING SCHEDULE			ICS 230-CG(Rev.09/05)		

DAY THREE – WEDNESDAY, OCTOBER 6, 2010 - PAGE THREE OF FOUR

1. Incident Name KALAMAZOO RIVER/ENBRIDGE SPILL		2. Operational Period (Date/Time) From: October 4, 2010, 0700 To: October 8, 2010, 0700		DAILY MEETING SCHEDULE ICS 230-CG
3. Meeting Schedule (Commonly-held meetings are included)				
Date/ Time	Meeting Name	Purpose	Attendees	Location
0800	Unified Command Briefing	Special Briefings to the Unified Commanders (Optional/UC discretion)	UC, Command Staff, General Staff, and specific invitees	UC Meeting Room (Trailer #2)
0830	Planning Meeting	Review status and finalize tactics, strategies, and assignments to meet UC Objectives for the next operational period. Receive tacit approval of the IAP.	UC, Command Staff, General Staff, SITL, DOCL, THSP	UC Meeting Room (Trailer #2)
1500 - 1530	EPA/Enb/MDNRE	Key Operations and planning issues discussion.	ICs, OSCs, and PSCs	UC Meeting Room (Trailer #2)
1800	Operations Meeting	Summary of daily activities	OSC, Branch Directors and Deputies, Div./Grp. Sups., Task Force / Strike Team Leaders, and Unit Leaders	Command Post Room #11
4. Prepared by: SITL Kevin Baldwin, O'Brien's/Enbridge 			Date/Time October 1, 2010 	
DAILY MEETING SCHEDULE			ICS 230-CG(Rev.09/05)	

DAY FOUR – THURSDAY, OCTOBER 7 - PAGE FOUR OF FOUR

1. Incident Name KALAMAZOO RIVER/ENBRIDGE SPILL		2. Operational Period (Date/Time) From: October 4, 2010, 0700 To: October 8, 2010, 0700		DAILY MEETING SCHEDULE ICS 230-CG
3. Meeting Schedule (Commonly-held meetings are included)				
Date/ Time	Meeting Name	Purpose	Attendees	Location
0800	Unified Command Briefing	Special Briefings to the Unified Commanders (Optional/UC discretion)	UC, Command Staff, General Staff, and specific invitees	UC Meeting Room (Trailer #2)
0830	Command and General Staff Meeting	Review objectives, present current and planned actions and organization structure. Re-visit UC emphasis since previous day.	UC, Command Staff, General Staff, and invitees	UC Meeting Room (Trailer #2)
1500 - 1530	EPA/Enb/MDNRE	Key Operations and planning issues discussion.	ICs, OSCs, and PSCs	UC Meeting Room (Trailer #2)
1715 - 1800	Submerged Oil Task Force Meeting	Discuss and update current plan	Technical Services Group, Oil Recovery and Clean-up Submerged Oil Branch Director, SMEs, selected attendees	Command Post Room #11
1800	Operations Briefing	Present IAP and assignments to the Supervisors and Leaders for the next Operational Period.	OSC, Branch Directors, Div./Grp Sups., Task Force/ Strike Team Leaders and Unit Leaders	Pratt Road Warehouse Stage
4. Prepared by: SITL Kevin Baldwin, O'Brien's/Enbridge 			Date/Time October 2, 2010 	
DAILY MEETING SCHEDULE			ICS 230-CG(Rev.09/05)	



STATE OF MICHIGAN OIL SPILL RESPONSE RESOURCES

State of Michigan Resources

State of Michigan	www.michigan.gov/oilspill www.youtube.com/Mloilspill
Governor Jennifer M. Granholm	www.twitter.com/GovGranholm www.facebook.com/JenniferGranholm
Michigan Department of Agriculture (MDA)	www.michigan.gov/mda www.twitter.com/MichDeptofAg www.facebook.com/MiDeptofAgriculture
MDA Hotline for Agriculture Farmers and Producers	800-292-3939
State Animal Response Team (MI SART)	800-306-6837 - report affected wildlife www.michigansart.org – training/donations
Michigan Department of Community Health (MDCH)	www.michigan.gov/mdch www.twitter.com/MIhealth
Michigan Department of Natural Resources and Environment (DNRE)	www.michigan.gov/dnre www.twitter.com/mdnre www.facebook.com/midnr
Michigan State Police, Emergency Management & Homeland Security Division (MSP/EMHSD)	www.michigan.gov/emhsd www.twitter.com/MichEMHS www.youtube.com/MichEMHS
Public Inquiry and Questions	800-306-6837
News Media Hotline	888-363-8632 888-EMD-TODAY

ASSISTING AND COOPERATING AGENCIES

Agency for Toxic Substances and Disease Registry

Calhoun Conservation District

Calhoun County Commission

Calhoun County Sheriff Department

City of Kalamazoo

City of Marshall

Emmett Township

Fredonia Township

Kalamazoo County Office of Emergency Management

Marshall Area Firefighters Ambulance Authority

Marshall Police Department

Marshall Township Government and Fire Department

Michigan Dept of Agriculture

Michigan Dept of Community Health

NOAA

Oakland County HAZMAT/RRTN

Pipeline Hazardous Materials Safety Administration

US Coast Guard

US Department of the Interior US Geological Survey

US Fish & Wildlife Service

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